IN THE CIRCUIT COURT OF THE FIFTEENTH JUDICIAL CIRCUIT IN AND FOR THE COUNTY OF PALM BEACH, STATE OF FLORIDA _____y THE STATE OF FLORIDA, LAWTON M. CHILES, JR., Individually and as GOVERNOR OF THE STATE OF FLORIDA, DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION, and THE AGENCY FOR HEALTH CARE ADMINISTRATION, 7 Plaintiffs, Case Number: 8 - against -CL 95 1466 AO THE AMERICAN TOBACCO COMPANY; REYNOLDS TOBACCO COMPANY; RJR NABISCO, INC.; B.A.T. INDUSTRIES, PLC; BATUS HOLDINGS, INC.; BROWN & WILLIAMSON TOBACCO 10 CORPORATION; PHILIP MORRIS COMPANIES, INC.; PHILIP 11 MORRIS INCORPORATED (PHILIP MORRIS U.S.A.); LIGGETT GROUP, INC.; LIGGETT & MYERS INC.; BROOKE GROUP LIMITED; THE BROOKE GROUP LTD., INC.; 12 LOEWS CORPORATION; LORILLARD CORPORATION; UNITED STATES TOBACCO COMPANY; UST INC.; THE COUNCIL FOR 13 TOBACCO RESEARCH-U.S.A., INC., (SUCCESSOR TO TOBACCO INSTITUTE RESEARCH COMMITTEE); THE TOBACCO 14 INSTITUTE, INC.; HILL & KNOWLTON, INC.; BRITISH 15 AMERICAN TOBACCO CO., LTD.; and DOSAL TOBACCO CORP., INC., 16 Defendants. 17 -----x 18 19 DEPOSITION of ANDREW H. TISCH, held at the offices of Wachtell, Lipton, Rosen & Katz, 2.0 21 Esqs., 51 West 52nd Street, New York, New York 22 10019-6618, on the 7th day of August 1996, 23 commencing at 10:03 a.m., before Colette Cantoni, a 24 Registered Professional Reporter and Notary Public

of the State of New York, pursuant to Notice.

1		
2	APPEAR	A N C E S:
3		
4		, MOTLEY, LOADHOLT, RICHARDSON DLE, ESQS.
5	a 100	Attorneys for The State of Florida 151 Meeting Street, Suite 600
6		P.O. Box 1137 Charleston, South Carolina 29402
7	DV.	VATUEDINE MACDECOD
8	ы.	KATHERINE McGREGOR, Senior Paralegal
9		- and -
10	MAHEF	R, GIBSON AND GUILEY, P.A. 90 E. Livingston, Suite 200
11		Orlando, Florida 32801
12	BY:	MICHAEL MAHER, ESQ.
13		
14	SIMPS	SON THACHER & BARTLETT, P.C. Attorneys for British American
15		Tobacco Company 425 Lexington Avenue
16		New York, New York 10017-3954
17	BA:	JENNIFER S. DOMINITZ, ESQ., of Counsel
18		or coanser
19	GKYDI	DEN, ARPS, SLATE MEAGHER & FLOM, ESQS
20	DRADE	Attorneys for UST Inc. United States Tobacco Company
21		919 Third Avenue New York, New York 10022
22	DV.	GUY DES ROSIERS, ESQ. (a.m. session)
23	ы.	- and - MARK S. CHEFFO, ESQ.,
24		of Counsel

1			
2	APPE	ARANCES: (continued)	
3			
4	J	OHN P. REILLY, ESQ., Associate General Counsel, Litigation	
5		Lorillard One Park Avenue	
6		New York, New York 10016-5895	
7			
8	A	RNOLD & PORTER, ESQS. Attorneys for Defendant	
9		Philip Morris Incorporated and Philip Morris Companies, Inc.	
10		555 Twelfth Street, N.W. Washington, D.C. 20004-1206	
11	В	Y: MURRAY GARNICK, ESQ.,	
12		of Counsel	
13			
14 15	S	HOOK, HARDY & BACON, LLP Attorneys for Lorillard Tobacco Compa: One Kansas City Place	ny
16		1200 Main Street Kansas City, Missouri 64105-2118	
17	В	Y: GARY R. LONG, ESQ.,	
18		of Counsel	
19			
20	W	ACHTELL, LIPTON, ROSEN & KATZ, ESQS. Attorneys for Loews Corporation	
21		51 West 52nd Street New York, New York 10019-6618	
22	В	Y: HERBERT M. WACHTELL, ESQ.	
23		- and - JEFFREY R. BOFFA, ESQ.,	
24		of Counsel	
25			

```
1
    APPEARANCES: (continued)
3
4
          DAVIS POLK & WARDWELL, ESQ.
               Attorneys for RJR Nabisco, Inc.
5
                450 Lexington Avenue
               New York, New York 10017
6
           BY: ANNE BERRY HOWE, ESQ.,
7
               of Counsel
8
9 ALSO PRESENT:
           REGINALD ROBERTSON,
10
               Videographer
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

- THE VIDEOGRAPHER: We are on the video
- 3 record. Today's date is August 7, 1996. The time
- 4 is 10:03 a.m. We are located at the offices of
- 5 Wachtell, Lipton, Rosen & Katz, Esqs., 51 West 52nd
- 6 Street on the 33rd floor, New York, New York. We
- 7 will be taking the deposition of Andrew Tisch in the
- 8 matter of the State of Florida against American
- 9 Tobacco.
- 10 At this time I would ask all those
- 11 present to state their appearance for the video
- 12 record, stating their name, firm affiliation and
- 13 whom they represent.
- MR. MAHER: Michael Maher, Maher, Gibson
- 15 and Guiley, Orlando, Florida, for the State of
- 16 Florida.
- MS. McGREGOR: Kathy McGregor, Ness,
- 18 Motley, Loadholt Richardson & Poole, Charleston,
- 19 South Carolina, for the State of Florida.
- 20 MS. DOMINITZ: Jennifer Dominitz, Simpson
- 21 Thacher & Bartlett, for British American Tobacco
- 22 Company, Ltd.
- MS. HOWE: Anne Howe, Davis Polk &
- 24 Wardwell, for RJR Nabisco.
- MR. DES ROSIERS: Guy Des Rosiers,

- 2 Skadden, Arps, for United States Tobacco Company and
- 3 UST Inc.
- 4 MR. GARNICK: Murray Garnick, Arnold &
- 5 Porter, for Philip Morris.
- 6 MR. REILLY: John P Reilly, for Lorillard.
- 7 MR. LONG: Gary Long, Shook, Hardy &
- 8 Bacon, for Lorillard.
- 9 MR. BOFFA: Jeffrey R. Boffa, Wachtell,
- 10 Lipton, Rosen & Katz, for Loews Corporation.
- 11 MR. WACHTELL: Herbert M. Wachtell,
- 12 Wachtell, Lipton, Rosen & Katz, for Loews
- 13 Corporation.
- MR. ANDREW TISCH: Andrew H. Tisch, Loews
- 15 Corporation.
- 16 THE VIDEOGRAPHER: At this time I would
- 17 ask the court reporter please to swear in the
- 18 witness.
- 19 ANDREW H. TISCH,
- 20 having been first duly sworn by the Notary
- 21 Public, was examined and testified as
- 22 follows:
- 23 EXAMINATION
- 24 BY MR. MAHER:
- Q Please state your name and current

```
1
                    A. Tisch
2 residence.
3
     A Andrew H. Tisch,
4 [DELETED]
         Q Have you ever maintained any residences
5
    in any other state other than New York?
7
       A Yes.
       Q Where?
8
9
    A Massachusetts and Florida.
10 Q Where in Florida?
11 A 10236 West Broad View Drive in Bay Harbor
12 Islands in Miami.
13
       Q How long have you had that residence in
14 Florida?
       A How long have I had that residence? I
15
16 lived there from 1955 to 1959.
    Q Do you currently have any residence or
17
    second home or any connection as it relates to real
18
19 estate in the State of Florida?
        A No.
20
21
         Q When is the last time that you were in
the State of Florida?
```

25 A Probably December 199 -- I'm sorry, April

A December 1995.

Q And prior to that?

```
1
                      A. Tisch
2
    1995.
3
        Q And prior to that?
         A Probably December 1994.
         Q What was the reason for the December '95
5
6
    trip?
7
         A
            Vacation. Christmas vacation with my
    children.
9
         Q And where was that in Florida?
10
         A At the Boca Raton Hotel.
11
        Q How about April of '95?
12
         A That was to attend a Lorillard --
13 Lorillard had a car that was running in the Grand
14
  Prix of Miami.
        Q And December of 1994?
15
        A Vacation.
16
17
    Q In December of '94 where were you?
18
    A Excuse me?
19
       Q Where --
        A
            Boca Raton.
20
21
         Q In Florida? The same place, hotel?
22
         Α
             Yes.
23
         Q Did you do -- did you conduct any
```

24 business on that trip?

A No.

```
1 A. Tisch
```

- 2 Q April of '95 did you conduct any
- 3 business?
- 4 A I was there as the CEO of Lorillard. We
- 5 had a race car in one of the races. And I was there
- 6 trying to get a better understanding of our race car
- 7 program.
- 8 Q How long were you there on that trip?
- 9 A Two days.
- 10 Q Who accompanied you?
- 11 A Excuse me?
- 12 Q Who accompanied you, if anyone?
- 13 A No one.
- Q Was there anyone else with Loews or
- 15 Lorillard that was in attendance at that race?
- 16 A Not that I remember. I don't think so.
- 17 Q Prior to December of 1994 what was
- 18 your --
- 19 A I am sorry. Would you repeat that last
- 20 question.
- 21 Q Anybody with Loews or Lorillard that was
- 22 in attendance at the race, other than yourself?
- 23 A Yes. There was, as a matter of fact.
- Q Who is that?
- 25 A A man named Barry Magid.

```
1 A. Tisch
```

- 2 Q And who is he?
- 3 A He is one of the sales promotion people
- 4 from Lorillard. And I remember that he was at the
- 5 race.
- 6 Q Is he also -- is he still employed by
- 7 Lorillard?
- 8 A Yes.
- 9 Q When did you leave as CEO of Lorillard?
- 10 A June of '95.
- 11 Q Were you CEO of both Lorillard and
- 12 Lorillard Tobacco?
- MR. WACHTELL: Wait a minute. When you
- 14 have been saying Lorillard up until now, I have
- 15 assumed you were talking about Lorillard Tobacco and
- 16 I believe --
- 17 MR. MAHER: I am clarifying it.
- 18 MR. WACHTELL: -- and I believe the
- 19 witness so assumed as well.
- THE WITNESS: Yes.
- MR. WACHTELL: If you mean Lorillard and
- 22 you mean something different, you better go back and
- 23 start again.
- Q Go ahead.
- 25 A Just tell me what the question is,

```
1
                       A. Tisch
2
    please.
3
          Q Are you CEO of Lorillard Tobacco and
    Lorillard, Inc., both?
5
              MR. WACHTELL: Is he?
              MR. MAHER: Yes.
6
             Am I? No.
7
         Α
          Q Have you ever been?
8
9
         A Yes.
    Q Okay. When?
10
11
      A From 1989 until 1995.
12
         Q When in --
              MR. WACHTELL: Of both?
13
14
              THE WITNESS: I believe I was CEO of both
15
    entities.
16
         Q When in 1995 did you resign?
17
         A June.
18
          Q What were the circumstances surrounding
19
    that resignation?
         A I became the chairman of the management
20
21
    committee of Loews Corporation.
22
          Q Okay. Was there any lapse in time
```

between your resignation and the assumption of your

new position as chairman of the management

23

24

25 committee?

```
1 A. Tisch
```

- 2 A There was a weekend lapse.
- 3 Q But that was the reason for your stepping
- 4 down --
- 5 A That's correct.
- 6 Q -- is to assume this new role?
- 7 A That's correct.
- 8 Q Would you describe for me, please, the
- 9 committee and your role on the Committee.
- 10 A I am, by title, the chairman of the
- 11 management committee. My role on there is to
- 12 fulfill specific functions.
- 13 Specifically, I have a number of the home
- 14 office departments that report to me. And I also
- 15 have responsibility as the shareholder for Bulova
- 16 Corporation and for Lorillard -- Lorillard
- 17 Corporation, Lorillard, Inc.
- 18 Q What do you mean by the shareholder --
- 19 clarify that for me.
- 20 A Loews has a number of investments in
- 21 subsidiaries. One of my responsibilities is to make
- 22 sure to act as the shareholder in making sure that
- 23 our investment in Lorillard and in Bulova is as
- 24 fruitful as possible.
- 25 Q As it relates to your stock ownership in

```
1 A. Tisch
```

- 2 Loews, do you still own 1,000 shares, approximately?
- 4 Q Yes.
- 5 A Yes.
- 6 Q When is the last time that you purchased
- 7 any shares of Loews Corporation?
- 8 A I think whenever I purchased those 1,000
- 9 shares.
- 10 Q When was that?
- 11 A I believe five years ago.
- 12 Q Was that an outright purchase of the
- 13 stock or was it given to you as a bonus or some form
- 14 of compensation?
- MR. WACHTELL: Mike, if you want to spend
- 16 your time on this, I guess it is fine with me. But
- 17 what does this conceivably have to do with the issue
- 18 of jurisdiction in Florida?
- 19 I really think that you ought to ask
- 20 proper questions that go to the subject matter of
- 21 this deposition.
- I am going to let him answer, but I think
- 23 I should note for the record that I think you are,
- 24 A, further wasting time, and B, on matters that have
- 25 nothing whatsoever to do with the supposed subject

```
1 A. Tisch
```

- 2 matter of this deposition.
- 3 Q Do you remember the question?
- 4 A Why don't you repeat it.
- 5 MR. MAHER: Read it back, please.
- 6 (Question read.)
- 7 A I believe it was an outright purchase.
- 8 For sure it was not bonus or part of the
- 9 compensation.
- 10 Q Okay. What could it have been other than
- 11 an outright purchase or bonus or compensation?
- MR. WACHTELL: Object to the form of the
- 13 question. I don't understand it. He told you he
- 14 thought it was a purchase. What does could it have
- 15 been mean?
- MR. MAHER: His answer suggested that
- 17 there may have been some other vehicle available.
- 18 A I'm just giving you to the best of my
- 19 recollection.
- 20 Q Okay. Do you know of any other vehicle
- 21 available other than the outright purchase or
- 22 receiving of this compensation or in bonus form?
- MR. WACHTELL: Object to the form.
- Q Or an outright gift.
- 25 A I know that there are other -- there are

```
1
                       A. Tisch
 2
    other forms. Yes.
 3
          Q What other forms?
 4
          A I know that there have been
    intergenerational transfers, but I do not believe --
5
    I'm reasonably certain that this was an outright
7
    purchase.
        Q Define intergenerational transfers for
9
    me, please.
10
          A Gifts from my father or mother or
    grandparents that have been -- you know -- that
11
12
    could have been made.
          Q Prior to December of 1994 when was your
13
14
    last visit to Florida?
         A Probably December '93.
15
16
          Q What was the purpose of that visit?
         A Vacation.
17
         Q Same place?
18
19
             Same place. Very consistent.
             You don't maintain a condo there or --
20
21
    you are just a guest when you go to the Boca Club?
          A I'm just a guest.
22
```

Q Did you conduct any business on the

23

25

24 December 1993 trip?

A No.

- 2 Q Have you ever visited Miami Beach, and
- 3 particularly the site of the proposed Loews Hotel
- 4 complex there?
- 5 A Yes.
- 6 Q When?
- 7 A April of '95.
- 8 Q Okay. And who were you with at that
- 9 time?
- 10 A Well, I was in Miami, as I told you, at
- 11 the Grand Prix. And I knew that Loews Hotels, which
- 12 is a subsidiary of Loews Corporation, was interested
- in a hotel in Miami Beach. And I was accompanied on
- 14 the visit by the person who was in charge of public
- 15 relations for the project. I don't recall his
- 16 name. And I simply spent a half hour kicking the
- 17 sand.
- 18 MR. WACHTELL: I note for the record that
- 19 your post-commencement of the action and beyond, the
- 20 period of time as you know, we believe that the
- 21 questioning is inappropriate.
- Q Was that the first time you had visited
- 23 that site?
- 24 A Possibly I visited it somewhere between
- 25 1955 and 1959.

```
A. Tisch

Q Okay.

But other than that --

Q But as far as -- once the decision was

made that the hotel was going to go there, this is
```

- 6 the only time that you had visited up until April
- 7 1995?
- 8 A I don't even know that the decision had
- 9 been made at that point that the project was a
- 10 full-go...
- 11 Q Did you have any discussions with anyone
- 12 about your visit after you made that visit?
- 13 A I believe I did.
- 14 Q With whom?
- 15 A Probably be with my cousin, John Tisch,
- 16 who is the chairman and CEO of Loews Hotels.
- 17 Q Anyone else?
- 18 A Not that I recall.
- 19 Q Have you ever had any discussions with
- 20 your father about it?
- 21 MR. WACHTELL: About the visit to the
- 22 site?
- MR. MAHER: Yes.
- 24 A Not that I recall.
- Q Okay. Any discussions with your father

```
1 A. Tisch
```

- 2 about the project itself prior to June 1995?
- 3 MR. WACHTELL: Just the two of them or --
- 4 MR. MAHER: Yes. Or in the presence of
- 5 other people. It doesn't --
- 6 A I don't remember. It's not entirely
- 7 inconceivable, but I don't -- I don't remember if we
- 8 did or not.
- 9 Q During your term as CEO of Lorillard,
- 10 Inc. and Lorillard Tobacco, were you a member of the
- 11 board of Loews Corporation?
- 12 A Yes, sir.
- 13 Q When did you first assume your role as a
- 14 member of the Loews board?
- 15 A I believe it was about 10 years ago.
- 16 Somewhere in the area of 10 years.
- 17 Q What was your relationship to Lorillard
- 18 at that time?
- 19 A I had no relationship to Lorillard. At
- 20 the time that I was -- that I went on the Loews
- 21 board?
- Q Yes.
- 23 A I had no relationship to Lorillard.
- Q Were you at Bulova at that time?
- 25 A I was president of Bulova at that time.

```
1 A. Tisch
```

- 2 Q During your term as -- during the period
- 3 of time that you served as a CEO of Lorillard, did
- 4 you make reports to the Loews board concerning the
- 5 actions and ongoing business of Lorillard for board
- 6 information?
- 7 A Yes.
- 8 Q As it relates to the assumption of your
- 9 new position as chair of the management committee,
- 10 tell me how your daily activities with reference to
- 11 Lorillard have changed.
- MR. WACHTELL: Changed from when he was
- 13 CEO of Lorillard?
- MR. MAHER: Correct.
- 15 A Well, I'm no longer managing Lorillard.
- 16 I have completely different responsibilities than
- 17 when I was at Lorillard.
- 18 Q How much time do you spend in interacting
- 19 with Lorillard now as opposed to the time you spent
- 20 as a CEO of Lorillard?
- 21 A Obviously, much less, because when I was
- 22 CEO of Lorillard I was spending 100 percent of my
- 23 time on Lorillard issues. Now it's very limited.
- Q At whose suggestion was it that you
- 25 change from the CEO of Lorillard to your present

- 2 position?
- 3 A I don't recall exactly how -- whose
- 4 suggestion it was, whether it was mine or Larry and
- 5 Bob Tisch's.
- 7 A You have got to jog one of our memories.
- 8 Q From a standpoint of this change of
- 9 position, when did it first come up?
- 10 A Probably -- probably somewhere around
- 11 19 -- the end of '95. I am sorry. I am sorry. The
- 12 end of '94.
- 13 Q How did it come up?
- 14 A I don't recall how it came up. I was
- 15 really starting to want to leave Lorillard at that
- 16 time. I forget whether Larry or Bob suggested to me
- 17 that there would be an opportunity at Loews or I
- 18 suggested to them that I may want to look for other
- 19 opportunities either at Loews or elsewhere.
- 20 Q What was your reason for wanting to leave
- 21 Lorillard, or reasons?
- 22 A It was many reasons. First of all, I had
- 23 accomplished what I had set out to do at Lorillard.
- 24 I had accomplished what had been expected of me at
- $25\,$ Lorillard. And I guess the third reason was that I

- 2 was not enjoying my chairmanship at Lorillard
- 3 because of the change in the nature of the things
- 4 that I was concentrating on.
- 5 Q What was the change in the nature?
- 6 A Well, I found that I was spending much
- 7 more time than I had wanted to on litigation and
- 8 legislation and regulation and investigations. It
- 9 simply was not something I enjoyed.
- 10 Q Was the final decision to form this new
- 11 committee and to accept your resignation as chair --
- 12 CEO, excuse me, of Lorillard, was that final
- decision in Laurence or Preston Tisch or both?
- 14 A I think you've got a lot of questions in
- 15 there, and I think you have -- it is tough to
- 16 answer, it is a multidimensional question.
- 17 Q Well --
- 18 A Was the decision to create the management
- 19 committee in the hands of Laurence and Robert
- 20 Tisch? I believe it was.
- 21 Q Was the decision to accept your
- 22 resignation in Laurence and Robert Tisch?
- 23 A I believe that was the decision of the
- 24 board of Lorillard, Lorillard, Inc. and Lorillard
- 25 Tobacco Company.

- 3 would take your place, and with whom?
- 4 A I know that I had -- I had discussed
- 5 that -- the succession with Larry and Bob Tisch.
- 6 And I believe that we all agreed that Dr. Spears who
- 7 at that time was the vice chairman and chief
- 8 operating officer of the company would be a very
- 9 suitable successor.
- 10 Q Who was it that made the decision to put
- 11 you in as the CEO of Lorillard and to remove
- 12 Mr. Ave?
- 13 A Remove Mr. Ave as the CEO?
- 14 Q Yes.
- 15 A I believe that was Larry and Bob's
- 16 recommendation to the board of Lorillard.
- 17 Q So it was at their instigation; would
- 18 that be fair?
- 19 MR. WACHTELL: You don't like the word
- 20 "recommendation"? I object to the form of the
- 21 question.
- 22 A Let's leave it at recommendation.
- 23 Q Okay. Prior to the recommendation to the
- 24 board of Lorillard, obviously Robert and Laurence
- 25 Tisch came to the conclusion that Ave needed to go

```
1 A. Tisch
```

- 2 and you needed to come; is that correct?
- 3 A I don't know that that was the -- that's
- 4 how I would characterize it, but I think that there
- 5 was a feeling that they had that Bob Ave was not
- 6 doing a good job as CEO of Lorillard.
- 7 Q Do you know where Mr. Ave is presently?
- 8 A I don't know exactly. I think I have a
- 9 pretty good idea where he is.
- 10 Q Where?
- 11 A I believe he is living in Jacksonville,
- 12 or somewhere near Jacksonville.
- Q What is he doing?
- 14 A I don't know if he's doing anything.
- 15 Q Did he work for someone else after he
- 16 left Lorillard?
- 17 A I believe he did.
- 18 Q Which company, if you know?
- 19 A I believe he worked for MCA Marketing
- 20 Corporation of America in some capacity.
- 21 Q So he got out of the tobacco business?
- 22 A I believe so. I don't know if he worked
- 23 on any tobacco projects as a consultant or not after
- 24 that.
- Q Have you heard any rumors that he did?

- 1 A. Tisch
- 2 A I have not heard any rumors that he did.
- 3 Q Or do you have any information available
- 4 that he worked on any tobacco project?
- 5 A I -- I do not.
- 6 Q Did you have any interaction with Mr. Ave
- 7 when it was determined that you would take over as
- 8 CEO?
- 9 A Yes.
- 10 Q What was the nature of that interaction?
- 11 A Well, he stayed on at Lorillard for a
- 12 period of time as the president.
- 13 Q How long?
- 14 A I believe it was about six months. May
- 15 have been a little bit more. May have been a little
- 16 bit less.
- 17 Q What was the nature of his severance
- 18 package?
- 19 A I don't recall specifically, but I
- 20 believe he was -- he had a contract that I believe
- 21 was honored and he was paid out on.
- Q How much time had elapsed in that
- 23 contract?
- 24 A I think he had a few years to go on his
- 25 contract. Like I said, I don't remember exactly.

```
1 A. Tisch
```

- 2 Q Do you know generally where in
- 3 Jacksonville that he is residing at the present
- 4 time?
- 5 A I don't. I believe it is one of the golf
- 6 resorts. I believe he has a condominium on one of
- 7 the golf resorts.
- 8 Q Over towards the beach?
- 9 A I have been to Jacksonville once in my
- 10 life.
- 11 Q Are you generally familiar with the
- 12 discussions that took place in the beginning of '94
- 13 as it relates to the Miami Beach project of building
- 14 the hotel?
- MR. WACHTELL: Could I hear that question
- 16 back.
- 17 (Question read.)
- 18 MR. MAHER: Actually, it was beginning in
- 19 '94 as opposed to the beginning of '94.
- 20 MR. WACHTELL: I am not sure I understand
- 21 the question, Mike. Are you asking him is he
- 22 generally familiar with the word "discussions" or is
- 23 he familiar with what was said in the discussions?
- 24 Which is the question?
- MR. MAHER: Whether there were

- 2 discussions.
- 3 MR. WACHTELL: Are you generally familiar
- 4 with whether there were discussions about --
- 5 THE WITNESS: Discussions in '94?
- 6 Q Yes.
- 7 A I don't know.
- 8 Q Okay.
- 9 A I don't know when I was made aware of the
- 10 fact that we were considering building a hotel in
- 11 Miami Beach.
- discussions in '94?
- 14 A Now that you've told me. I don't know
- 15 when I learned of it.
- 16 Q As it relates to Loews Corporation in
- 17 guaranteeing the loan for the building of this
- 18 project, do you have any knowledge about that?
- 19 A No, I don't.
- 20 Q When in relation to your congressional
- 21 appearance did you resign as the CEO of Lorillard?
- 22 A Afterwards.
- Q How long afterwards?
- 24 A Well, that was April '94. I resigned in
- 25 June '95. So 14 months.

```
1 A. Tisch
```

- 2 Q Did you meet with anyone in preparation
- 3 of that congressional statement?
- 4 A Yes.
- 5 Q Did you talk with Barry Hirsch about your
- 6 appearance before Congress?
- 7 A I don't believe so. No.
- 8 Q Did you talk with Robert or Laurence
- 9 Tisch about your appearance before Congress?
- 10 MR. WACHTELL: You said talked with
- 11 them. You mean talk in substance or --
- 12 Q Did you have any discussions with them?
- MR. LONG: Before?
- MR. WACHTELL: Talk in substance or was
- 15 it mentioned that he was going to appear? Which is
- 16 the question?
- 17 Q Did you have discussions before your
- 18 appearance in Congress with either Laurence or
- 19 Robert Tisch?
- 20 MR. WACHTELL: I still object to the form
- 21 because I don't think you cleared up the ambiguity.
- 22 A I'm sure I did.
- Q What was the nature of those discussions?
- 24 A I'm sure the nature of those discussions
- 25 was probably at the lunch table or somewhere where I

```
1
                         A. Tisch
    mentioned to -- probably to Larry and maybe also Bob
    that I was going to have to appear before Congress.
3
 4
          Q Are Preston and Bob the same people?
5
          Α
              Yes.
6
               He doesn't use Preston, he uses Robert as
7
    opposed to Preston?
          A He uses both, but sometimes he seems like
8
9
    two people, but he is one in the same.
          Q Okay. Thanks. Did you -- did either of
10
    those gentlemen give you any advice as to your
11
12
    presentation before Congress?
13
         A
              No.
14
          Q Who prepared your comments before
    Congress?
15
16
               MR. WACHTELL: I don't understand the
    question when you --
17
18
          Q Let me ask it this way: Did someone
19
    assist you in preparation for your appearance in
20
    Congress?
21
          Α
               Yes.
               Who?
22
          Q
```

A A number of people did.

A Arthur Stevens who is Lorillard's general

Q Who?

23

24

- 2 counsel. There were a number of other lawyers from
- 3 outside firms. From Shook, Hardy & Bacon. From, I
- 4 believe, Arnold & Porter. There were some people
- 5 from Swidler & Berlin. There were a number of
- 6 people. Dr. Spears helped me in preparation.
- 7 Q Mr. Garson?
- 8 A Gary Garson?
- 9 Q Yes.
- 10 A No. Gary's over at Loews. He has
- 11 nothing to do with Lorillard.
- 12 Q Does he only work for Loews Corporation?
- 13 A Yes.
- 14 Q Garson, he doesn't work for any of the
- 15 subsidiaries?
- 16 A He may do some work for some of the
- 17 subsidiaries, but certainly nothing -- nothing
- 18 during my involvement with Lorillard. I never saw
- 19 him doing any work for Lorillard.
- 20 Q Did you as a CEO of Lorillard have any
- 21 control over the Loews annual statement, Loews
- 22 Corporation annual statement?
- 23 A Which parts of the annual statement?
- Q Any part of it.
- 25 A We had some input into the management

```
1
                        A. Tisch
    letter -- I am sorry -- the chairman's letter.
3
          Q Was that input subject to revision by
    Loews Corporation?
         A I don't know.
5
6
          Q Did they on occasion change information
    that you submitted?
          A I can't recall that they ever did.
9
          Q Do you feel they would have the power to?
10
          A I don't know.
          Q Have you in your capacity with Lorillard
11
12
    ever retained any Florida law firm?
             Have I personally or has Lorillard?
13
         A
14
          Q Lorillard.
         A I believe we have.
15
16
       Q Who?
         A I don't recall.
17
18
          Q Prior to this lawsuit beginning, has
    Lorillard retained Florida counsel?
20
         Α
             Yes.
21
          Q For what purpose?
             For the purpose of fighting litigation
22
```

Q Are these individual suits?

that was put in in Florida.

A I believe so.

23

24

```
1
                        A. Tisch
2
               MR. WACHTELL: Well, you know that there
    was the Broin suit, because it was referred to
3
 4
    previously.
              MR. MAHER: Right.
5
              If you consider a class action suit an
6
7
    individual suit, yes.
          Q Okay. Do you know anything about the
9
    Associated Industry case that was initiated in
10
    Tallahassee by Associated and others against the
    state?
11
12
         A
             Not really.
13
          Q Do you know whether or not Loews
14
    Corporation or Lorillard participated in any way in
    that lawsuit?
15
16
          A Why would Loews Corporation participate?
          Q I don't know.
17
          A I --
18
          Q Why would they?
19
          Α
              I don't know.
20
21
          Q
             They might have an interest.
          A
             I don't know whether they're part of the
22
```

was hired to be involved in that case.

Q The question was whether or not a lawyer

23

24

25

case or not.

```
1 A. Tisch
```

- 2 MR. WACHTELL: A lawyer was hired by whom
- 3 to be involved on behalf of whom?
- 4 Q By Lorillard.
- 5 MR. WACHTELL: To be involved on behalf
- 6 of whom?
- 7 MR. MAHER: On behalf of Lorillard or
- 8 Lorillard contributing on behalf of someone else.
- 9 MR. WACHTELL: I object to the form
- 10 because I find the question incomprehensible. If
- 11 you can answer it, do. If you can't, don't.
- 12 A I can't answer the question.
- 13 Q Do you know anything about the lawsuit --
- MR. WACHTELL: You asked him that.
- 15 Q -- I'm talking about?
- 16 A I know that there are a number of not
- 17 cases but a number of things that were initiated by
- 18 Lorillard and others to fight the Attorney General's
- 19 case.
- 20 Q Did Lorillard participate in any way in
- 21 hiring lawyers or lobbyists as it relates to that
- 22 lawsuit?
- 23 A I don't know for sure, but I would
- 24 presume so.
- Q How about Loews Corporation?

```
1 A. Tisch
```

- 2 A Again, I don't know that Loews is part of
- 3 that case. I wouldn't -- I can't understand why
- 4 they would be.
- 5 Q So your answer is, to your knowledge,
- 6 Loews did not contribute or hire lawyers or
- 7 lobbyists?
- 8 A To my knowledge, yes.
- 9 Q What lobbyist did Lorillard hire?
- 10 MR. WACHTELL: I think you are --
- 11 Q If any.
- MR. WACHTELL: I think you are beyond the
- 13 purview of jurisdictional discovery to ask about
- 14 some activity of Lorillard in some litigation in
- 15 Florida. Whatever Lorillard may do in litigation in
- 16 Florida, unless it is Loews or unless you can
- 17 show -- I am giving you very, very wide latitude to
- 18 try to show that Loews is involved in the business
- 19 of Lorillard on a day-to-day basis or otherwise.
- 20 But when you ask what Lorillard is doing in Florida,
- 21 I think that is inappropriate in terms of the
- 22 parameters of this particular discovery. So I will
- 23 direct him not to answer if you press the question.
- MR. MAHER: Are you directing him not to
- 25 answer?

```
1 A. Tisch
```

- 2 MR. WACHTELL: I just did. I said if you
- 3 press the question, Mike. I would assume you
- 4 wouldn't press the question, that it is so patently
- 5 beyond the pale. If you insist on staying beyond
- 6 the pale, I will direct him not to answer.
- 7 MR. MAHER: Thank you, because I am
- 8 pressing the question.
- 9 MR. WACHTELL: Well, I was hoping for
- 10 better of you, but hope springs eternal.
- 11 Q From the standpoint of lobbyists, are you
- 12 familiar with the Florida statute as it relates to
- 13 Medicaid recovery?
- MR. WACHTELL: I don't understand the
- 15 question. And again, I don't know what the question
- 16 has to do with jurisdictional discovery.
- 17 Q Let me ask it this way: Are you familiar
- 18 with the Florida statute regarding recovery of
- 19 Medicaid benefits?
- 20 A Is that the Chiles --
- 21 Q Yes.
- 22 A I'm familiar with --
- 23 Q How are you familiar --
- 24 A I am familiar with some of the issues
- 25 related to it.

- 1 A. Tisch
- 2 Q Have you been involved in any discussions
- 3 as it relates to the repeal of that particular law?
- 4 MR. WACHTELL: What -- in a time frame
- 5 now I believe long past the commencement of this
- 6 action; is that right, Mike? Discussions about
- 7 repeal?
- MR. MAHER: No. No. It was before.
- 9 MR. WACHTELL: Discussions about repeal
- 10 are before the commencement of this litigation?
- 11 MR. MAHER: Discussions of repeal began
- 12 the day that it passed.
- MR. WACHTELL: That was wise.
- 14 THE WITNESS: I believe that was because
- 15 it was done under the cloak of darkness, otherwise
- 16 we would have certainly wanted to work on it before
- 17 it was proposed and passed.
- MR. WACHTELL: What is the question,
- 19 Mike?
- Q What do you know about the statute?
- 21 A I know it exists. I know that it seeks
- 22 recovery of Medicaid costs for what it believes to
- 23 be smoking-related issues -- smoking-related health
- 24 issues. I know that it seeks to remove some of the
- 25 traditional defenses from those that the defendants

```
1 A. Tisch
```

- 2 in tobacco cases have used over the years. That's
- 3 basically what I know about it.
- 4 Q Did you engage in discussions with others
- 5 concerning the repeal of that law after its initial
- 6 passage?
- 7 MR. WACHTELL: Others at Lorillard or
- 8 others where and who?
- 9 MR. MAHER: Period. Others period.
- 10 A Yes.
- 11 Q Okay. Who did you discuss it with?
- 12 A I'm sure I discussed it Arthur Stevens,
- 13 the general counsel at Lorillard.
- 14 Q Did you ever discuss it with Laurence
- 15 Tisch or Robert Tisch?
- 16 A Not that I can -- not that I can recall.
- 17 And certainly if it was, it was in an informal,
- 18 nonbusiness context.
- 19 Q Well, I need to know whether you
- 20 discussed it or you didn't discuss it.
- 21 A I don't remember if I did or not.
- Q Okay. Can you tell us here today that
- 23 you never discussed the repeal of the Florida
- 24 statute with Laurence Tisch or Robert Tisch?
- 25 A No, I can't tell you that.

- 2 Q Okay. Can you tell me whether or not you
- 3 discussed the repeal of the Florida statute for
- 4 Medicaid recovery with Barry Hirsch?
- 5 A I can't tell you that.
- 6 Q Can you tell me that you didn't discuss
- 7 it with Barry Hirsch?
- 8 A No. No, I can't.
- 9 Q Do you recall when you had the initial
- 10 discussions as to the repeal in relation to the date
- of its passage in 1994?
- 12 A Well, obviously it would have been some
- 13 time after the passage. And I probably would have
- 14 found it so galling that once I read about it I
- 15 would have spoken with Arthur Stevens almost
- 16 immediately.
- 17 Q So would it be fair to say that
- 18 discussions were had some time after the passage of
- 19 law in mid 1994 as soon as you became aware that the
- 20 law had passed?
- 21 A Oh, yes.
- Q Do you recall how you learned it passed?
- MR. WACHTELL: What does this have to do
- 24 with jurisdiction? In other words, if -- I have let
- 25 you probe as to whether or not he had discussions

- 2 with people at Loews on the subject. But his
- 3 conversations with other people at Lorillard or how
- 4 he learned how it passed, what does that have to do
- 5 with jurisdiction in Florida? Can you enlighten
- 6 me? If you can give me any conceivable relevance, I
- 7 would let you go ahead. I really think it is an --
- 8 MR. MAHER: It is a discovery deposition.
- 9 MR. WACHTELL: It is a discovery
- 10 deposition on jurisdiction.
- 11 MR. MAHER: I don't know what he is going
- 12 to say so I don't really have the capacity to tell
- 13 you what the questions might bring in answers. But
- 14 an answer brings another question. I'm just
- 15 following up on it.
- MR. WACHTELL: On that theory, Mike, you
- 17 could ask anything and the limits that have been set
- 18 that this is the discovery, not general, but for
- 19 jurisdictional purposes, becomes meaningless. If
- 20 you can just ask anything in the world on theory,
- 21 you don't know what the answer is, then there are no
- 22 limits. The questions have to be tailored at least
- 23 hopefully to the relevant subject. And I am
- 24 prepared and have been giving very broad latitude on
- 25 that.

- When you ask him how he became aware of
- 3 the Florida legislation passing, I must tell you --
- 4 I am going to let him answer but I have a very, very
- 5 hard time divining how that can even remotely be
- 6 intended as having to do with jurisdictional
- 7 discovery. He may answer.
- 8 THE WITNESS: Could we have the question
- 9 back, please.
- 10 Q When did you first become aware that the
- 11 law had passed?
- 12 A Shortly after -- afterwards.
- 13 Q How did you become aware?
- 14 A I don't recall specifically, but probably
- 15 a newspaper article. Also conceivably, it may have
- 16 been brought to my attention by Arthur Stevens.
- 17 Q To your knowledge, did Lorillard hire a
- 18 lobbyist to lobby for the repeal of the bill -- of
- 19 the law?
- 20 MR. WACHTELL: It is clear that you are
- 21 not seeking to put questions that have to do with
- 22 anything relevant to jurisdiction. I am going to
- 23 direct him not to answer. Please get on to
- 24 jurisdictional matters.
- 25 Q Was there ever any discussion with anyone

```
1 A. Tisch
```

- 2 at Loews Corporation concerning the hiring of
- 3 lobbyists for the repeal of the law?
- 4 A No.
- 5 Q Never any discussions with Barry Hirsch?
- 6 A No.
- 7 Q Has Barry Hirsch ever talked with you
- 8 about this particular law?
- 9 MR. WACHTELL: I think you asked that
- 10 before. He said he had no recollection but he could
- 11 not absolutely exclude it, or words to that effect.
- 12 Q Is that correct?
- 13 A That's what I said.
- 14 Q Thank you.
- 15 A Yes.
- 16 Q As it relates to current activities by
- 17 yourself and your interaction with Lorillard, how
- 18 much time are you spending on Lorillard right now,
- 19 as the chair of the management committee?
- 20 A You have to be more specific when you say
- 21 "on Lorillard."
- Q Why don't you make it specific. I can't
- 23 make it any more specific than that. I am talking
- 24 about the interaction with Lorillard, Inc. and
- 25 Lorillard Tobacco Company on a daily basis.

```
1
                         A. Tisch
          A
               I have certain responsibilities --
 3
               MR. WACHTELL: Well, wait a minute. The
     question presumes that it is done on a daily basis.
 4
    You just slipped something in at the very end. I
 5
     object to the form.
 7
               Is it done on a daily basis?
          Q
          Α
               No.
 9
          Q
               How often do you do it?
               THE WITNESS: Thank you, counselor.
10
               How often do you do it?
11
          Q
               Periodically.
12
          Α
               Periodically? What is periodically?
13
          0
14
          Α
               Periodically is on an as-needed basis.
               How much time in the last month did you
15
16
     spend on Lorillard?
               Again, it is kind of a vague question.
17
     If I can just clarify it a little bit.
18
19
               Part of my responsibility is I have
20
     supervisory responsibility over certain departments
21
     at Loews that are -- that are contracted with
    Lorillard to handle certain issues that come up as
22
```

part of the services agreement.

So when you say -- one of the areas is

human resources. Well, human resources spends a

23

24

- 2 great deal of their time on Lorillard issues,
- 3 particularly now. So if I'm talking with the human
- 4 resources people, is that counted as Lorillard time,
- 5 whether it is specifically on Lorillard or not?
- 6 Q You have no ability to estimate how much
- 7 time you spend on Lorillard in the last month?
- 8 A Not when you say on Lorillard. Because
- 9 you haven't defined it.
- 10 Q How much time did you spend speaking with
- 11 Dr. Spears in the last month?
- 12 A I would say in the last month, maybe a
- 13 couple of hours.
- 14 Q Other employees of Lorillard or Lorillard
- 15 Tobacco? Same question.
- 16 A Under an hour. Probably measured more in
- 17 minutes.
- 18 Q Has Loews Corporation made any
- 19 contributions to Associated Industries?
- 20 A Could you be more specific.
- 21 Q Yes. Do you know the organization called
- 22 Associated Industries?
- 23 A No.
- Q Have you heard of Associated Industries
- 25 of Florida?

```
1 A. Tisch
```

- 2 A You've refreshed my memory in this line
- 3 of questioning. But I think I had heard about it
- 4 years ago, several years ago, and had not thought
- 5 about it in quite a while.
- 6 Q Has Loews Corporation ever been a member
- 7 of Associated Industries?
- 8 A I don't -- I don't believe it has.
- 9 Q How about Lorillard, have they ever been
- 10 a member of Associated Industries?
- 11 A I don't know that it's a membership
- 12 organization.
- 13 Q So I assume that to the best of your
- 14 knowledge they have never been a member?
- 15 A I can't characterize the relationship of
- 16 Lorillard with Associated Industries because I
- 17 really don't know too much about it.
- 18 Q As CEO of Lorillard would you know if
- 19 Lorillard or Lorillard Tobacco had ever been a
- 20 member of Associated Industries?
- 21 A I don't know. I said before I don't know
- 22 if it's a membership organization or what it is.
- 23 Q Assume it is a membership organization.
- 24 A I wouldn't know if it was a member or
- 25 not. Let's put it this way. I don't know if it was

```
1 A. Tisch
```

- 2 a member or not.
- 3 Q Do you know whether or not Loews
- 4 Corporation has ever made any contributions to
- 5 Associated Industries of Florida?
- 6 A I don't know but, again, my presumption
- 7 is that it hasn't because Loews doesn't do business
- 8 in Florida.
- 9 Q In discussing lawsuits that Lorillard is
- 10 involved in do you have regular meetings with Barry
- 11 Hirsch to bring him up to date on them?
- MR. WACHTELL: When?
- MR. MAHER: Any time.
- MR. WACHTELL: I mean you are talking
- 15 about when he was CEO of Lorillard? Since? Which
- 16 is your question?
- MR. MAHER: Let's do it this way:
- 18 Q When you were CEO of Lorillard did you
- 19 have regular meetings with Larry Tisch as it relates
- 20 to lawsuits and the status of them in which
- 21 Lorillard was involved?
- MR. WACHTELL: I am sorry? Could I have
- 23 the last two questions read back, please.
- 24 (Record read.)
- MR. WACHTELL: Now that the question --

```
1 A. Tisch
```

- 2 Q Barry Hirsch.
- 3 MR. WACHTELL: My problem was I thought
- 4 you had switched names in rephrasing the question.
- 5 That was my problem.
- 6 MR. MAHER: That was my mistake.
- 7 MR. WACHTELL: So the question is?
- 8 MR. MAHER: Barry Hirsch.
- 9 MR. WACHTELL: And which time frame now?
- 10 Q Let's talk about the time frame that you
- 11 were CEO of Lorillard.
- MR. WACHTELL: Did you have regular
- 13 meetings with Barry Hirsch? Do you discuss
- 14 litigation impacting Lorillard?
- 15 A We had some meetings. They were not on a
- 16 regular basis. Maybe once or twice a year.
- 17 Q Would he give you input?
- MR. WACHTELL: What is the question?
- 19 Q Would he give you input on those
- 20 lawsuits?
- 21 A No. These were typically informational
- 22 meetings.
- 23 Q So all you did was -- it was a one-way
- 24 conversation in which you reported what was
- 25 happening in the lawsuits and he made no comment

- whatsoever?
- 3 A Knowing Barry Hirsch, I'm sure he made
- 4 plenty of comments. But the primary focus of these
- 5 was for Lorillard to provide information to Barry
- 6 Hirsch.
- 7 Q Can you answer unequivocally that
- 8 Mr. Hirsch never gave any advice as it relates to
- 9 Lorillard lawsuits in those conversations?
- 10 A No, I cannot say that unequivocally.
- 11 Q Has Lorillard ever purchased any real
- 12 estate in Florida?
- MR. WACHTELL: What is the -- no one
- 14 is -- unless someone -- I'll turn to Mr. Long. No
- one disputes that Lorillard does business in
- 16 Florida, does it?
- 17 MR. MAHER: Correct.
- MR. LONG: We don't. They may.
- 19 MR. WACHTELL: So if Lorillard -- what
- 20 difference does it make if Lorillard has purchased
- 21 real estate in Florida? Lorillard does business in
- 22 Florida.
- 23 Q I will just ask the question further
- 24 then.
- 25 Has Loews Corporation ever guaranteed any

- 1 A. Tisch
- 2 loan for the purchase of real estate in Florida?
- 3 MR. WACHTELL: By Lorillard?
- 4 MR. MAHER: By Lorillard.
- 5 MR. WACHTELL: That's a proper question.
- 6 A Not --
- 7 MR. MAHER: So is the first one.
- 8 MR. WACHTELL: No. You should have asked
- 9 this one in the first place, Mike, to save time.
- 10 A Not that I know of. But I also do not
- 11 know if Lorillard owns any real estate in Florida.
- 12 I do not believe it does.
- 13 Q Do you know whether or not Lorillard owns
- 14 any property in Florida, real or personal?
- 15 A Just refresh my memory on the definition
- 16 of "personal property."
- 17 Q Anything that is not real.
- 18 MR. WACHTELL: A desk. A typewriter. A
- 19 pack of cigarettes.
- 20 Q Computer. Telephones. Product, you
- 21 know?
- 22 A My guess would be that Lorillard does not
- 23 own any real property in Florida, because typically
- 24 the office space that it requires it leases. The
- 25 real property, my guess is that they do own real

```
1 A. Tisch
```

- 2 property in the State of Florida in the form of --
- 3 Q Personal property? You said real. You
- 4 mean personal?
- 5 A I am sorry. Personal property -- in the
- 6 form of desks and typewriters and equipment
- 7 necessary to do business.
- 8 Q Is there an agreement on any of that
- 9 property where Loews Corporation guarantees the
- 10 payment of loans existing for the purchase of that
- 11 property?
- MR. WACHTELL: Somehow I think Lorillard
- 13 has sufficient financial capability to buy a desk on
- 14 its own, but I will let the witness answer.
- 15 A I don't believe so.
- 16 Q To your knowledge, has Loews Corporation
- 17 guaranteed loans for Lorillard in the past?
- 18 A To my knowledge, no.
- 19 Q Are you currently on the executive
- 20 committee of the Tobacco Institute?
- 21 A No.
- Q When did you resign?
- 23 A Concurrent with my resignation as
- 24 chairman and CEO of Lorillard.
- 25 Q Have you ever been on the -- well, strike

1 A. Tisch 2 that. 3 Are you on either the board of the Tobacco Institute or the board of CTR at the present 5 time? 6 A No. 7 Q Have you ever been on the board of CTR? A I don't know if I was a board member of 9 CTR or not. I was on the board of the Tobacco 10 Institute. I believe I was on the board of the 11 Tobacco Institute. 12 Q Who currently with Lorillard is on the board of the Tobacco Institute, if anyone? 13 14 A I'm not sure who's on the board per se. I believe that Arthur Stevens and Alex Spears are on 15 16 the executive committee. But I don't --Q This is the Tobacco Institute? 17 18 A Of the Tobacco Institute. I don't recall 19 the specific structure of the board. 20 Q At the time that you were on the 21 executive committee of the Tobacco Institute was 22 Spears also on it?

Q Any other Lorillard employee?

23

25

24

A No.

A Yes.

```
1
                       A. Tisch
     Q Who?
2
        A Arthur Stevens.
 4
          Q Is there any employee of Loews
    Corporation that is on the board of either the
5
    Tobacco Institute or CTR?
7
         A
             No.
          Q Any Loews employee or officer who is on
8
9 the executive committee of the Tobacco Institute?
10
          A No.
11
        Q Or has ever been?
12
         A Not that I know of.
          Q Specifically, Laurence Tisch and Robert
13
14
    Tisch, have they ever been --
15
         A Well, let me rephrase that. You know, if
16
    you characterize my involvement now as a Loews
17 Corporation employee, I was on the board of the
18 Tobacco Institute --
19
             MR. WACHTELL: No. He is talking about
20
   concurrently.
21
        Q Concurrently.
22
              MR. WACHTELL: He doesn't mean at some
```

23 different life phase.

A No.

Q Okay.

24

```
1 A. Tisch
```

- 2 A Okay.
- 3 Q Let me just clear this up.
- 4 At no time since you have come back and
- 5 become the -- not come back.
- 6 At no time from the time you became the
- 7 chair of the management committee did you serve on
- 8 the executive committee, the Tobacco Institute or as
- 9 a board member of CTR; is that a correct statement?
- 10 A That's correct.
- 11 Q How did you resign from those group or
- 12 groups?
- MR. WACHTELL: He hasn't said he was on
- 14 the board of CTR.
- MR. MAHER: I understand. Right.
- 16 A I believe I submitted a letter of
- 17 resignation.
- 18 Q Where could we find a copy of that
- 19 letter?
- 20 A Arthur Stevens may have a copy of it. Or
- 21 it should be, if not here, the Tobacco Institute
- 22 should have a copy of it.
- Q Who recommended that you resign?
- 24 A I'm not sure who would have recommended
- 25 it. But my intention when I left Lorillard was to

- 2 resign from all the affiliated boards that I was on.
- 3 Q To the best of your knowledge, Laurence
- 4 or Robert Tisch never served in any capacity with
- 5 CTR or Tobacco Institute?
- 6 A That is correct.
- 7 Q Have you ever had any discussions with
- 8 Barry Hirsch, Laurence Tisch or Robert Tisch about
- 9 CTR?
- 10 MR. WACHTELL: Wait a minute. With
- 11 respect to Barry Hirsch your answer should be
- 12 limited to a yes or no. Actually, with respect to
- 13 all of them your answer to this question should be
- 14 limited to a yes or no.
- 15 A Give me the specific question again,
- 16 please.
- 17 Q Okay. Have you ever had any
- 18 conversations with Barry Hirsch, Laurence Tisch or
- 19 Robert Tisch about CTR?
- 20 A I don't believe so.
- 21 Q Ever?
- 22 A I don't believe so.
- Q Okay. How about, have you had any
- 24 conversations with any of those three about the
- 25 Tobacco Institute?

- 1 A. Tisch
- 2 A I believe so. Yes.
- 3 Q Okay. What was the nature of those
- 4 discussions, as it relates to Laurence Tisch or
- 5 Robert Tisch?
- 6 A I believe it was -- the nature of the
- 7 discussion I recall was more in the form of gossip
- 8 about why Brown & Williamson was not a member of the
- 9 Tobacco Institute.
- 10 Q And what was that reason?
- 11 A They were mad at Philip Morris at the
- 12 time. It had something to do with the introduction
- 13 of Merit cigarettes -- introduction of Merit
- 14 cigarettes in Europe. It was something that was a
- 15 longstanding feud between the two companies.
- 16 Q Any other discussion about the Tobacco
- 17 Institute with either of those two gentlemen?
- 18 A Not that I can recall.
- 19 Q What was the nature of any discussion
- 20 that you had with Barry Hirsch, without telling me
- 21 the particulars, just the nature of the discussion?
- 22 Was it generally the same as it was with Larry and
- 23 Robert Tisch?
- 24 A I don't recall any discussions of any
- 25 nature with Barry Hirsch.

```
A. Tisch
 2
              MR. WACHTELL: With respect to Tobacco
3
    Institute?
 4
               THE WITNESS: Right.
5
               You have to understand one thing, and
    that is that Larry Tisch is my father and Bob Tisch
7
    is my uncle, and we have a very close personal
    relationship in addition to the business
9
    relationship. You know, we do have lunch together
10
    periodically, and we do kind of like each other and
    enjoy talking to each other. So discussions are not
11
12
    outside the realm of --
              Did you ever have any discussions with
13
14
    them about how much money you were going to give CTR
    or Tobacco Institute?
15
16
          A No.
          Q How much money did --
17
               MR. WACHTELL: You being Lorillard; is
18
19
    that correct?
              How much money did Lorillard give them?
20
          Q
21
          Α
              How much money did --
               MR. WACHTELL: Wait a minute.
22
          Q How much money --
23
               MR. WACHTELL: Wait a minute.
24
25
               MR. MAHER: Okay.
```

- 2 MR. WACHTELL: I don't understand the
- 3 question. What does how much money Lorillard gave
- 4 to CTR or the Tobacco Institute have to do with the
- 5 issue that Loews is subject to jurisdiction in
- 6 Florida? Can you enlighten me?
- 7 MR. MAHER: Do you want to instruct him
- 8 not to --
- 9 MR. WACHTELL: I am asking you, if you
- 10 can enlighten me as to any conceivable potentiality
- 11 in my wildest imagination that would lead to
- 12 relevant evidence on jurisdiction, I will let him
- 13 answer. If you can't, I am sure going to direct
- 14 him. But I'm trying to give you very, very broad
- 15 latitude here. I am not trying to constrain you,
- 16 Mike. If you can indicate to me any even remote
- 17 possibility that this is likely to lead to relevant
- 18 evidence on jurisdiction, I certainly will not
- 19 direct him. But if you can't, then your silence
- 20 will speak very loudly.
- 21 MR. MAHER: Well, my silence does not
- 22 speak except for a silence. If you want to instruct
- 23 your client not to answer a question, please do.
- MR. WACHTELL: You are saying your
- 25 silence speaks as silence, I will direct him not to

```
1 A. Tisch
```

- 2 answer. Unless you can tell me how is it germane --
- 3 MR. MAHER: I am saying your objection is
- 4 inappropriate and I don't have to respond to
- 5 something that is inappropriate.
- 6 MR. WACHTELL: I am asking you to help
- 7 me. When you ask a question --
- 8 MR. MAHER: We are wasting our time. You
- 9 have instructed him to not to answer it. That's
- 10 fine.
- MR. WACHTELL: When you ask him how much
- 12 money Lorillard has contributed to CTR or the
- 13 Tobacco Institute, to my mind that is so far removed
- 14 from any conceivable issue of jurisdiction over
- 15 Loews in Florida that I think it is an improper
- 16 question within the parameters of this deposition.
- I only asked you to help me because maybe
- 18 $\,$ I am missing something. If you can't help me then I
- 19 assume I am not missing something so I am directing
- 20 him not to answer.
- 21 Q Did you ever have any discussion or make
- 22 any presentation to the board of Loews Corporation
- 23 that you wanted to give CTR \$2.5 million in 1992?
- 24 A No.
- 25 Q Did you ever receive authorization for

```
1
                         A. Tisch
    Lorillard to give a contribution of $2.5 million in
3
    1992?
 4
               MR. WACHTELL: From the board of Loews?
               MR. MAHER: From anyone.
5
6
               MR. WACHTELL: From anyone?
7
               MR. MAHER: Yes.
8
               MR. WACHTELL: Who is you in the
9
    question?
10
               MR. MAHER: The deponent.
               MR. WACHTELL: He didn't personally give
11
12
    them $2.5 million.
              Did you make the decision to give CTR
13
14
    $2.5 million in 1992?
              The decision was made as part of the
15
          Α
    budgetary process, I believe, at Lorillard.
16
17
          Q Was that ever reported to Loews?
18
              MR. WACHTELL: You are now asking a
19
    different question than you asked before? Before
    your question was the Loews board. Have you changed
20
21
    your question?
22
               MR. MAHER: Yes.
```

A Was that ever reported to Loews?

A It may have been part of the annual

23

24

25

Q Yes.

```
1 A. Tisch
```

- 2 budget presentation that Lorillard makes to Loews
- 3 every November.
- 4 Q Did --
- 5 A But if -- let me finish. If it was, it
- 6 was a one-line entry in the presentation.
- 7 Q Did you make a presentation to
- 8 Lorillard's board requesting that the 2.5 million be
- 9 given in 1992?
- 10 MR. WACHTELL: Wait a minute. He has not
- 11 testified that there was a request to the Lorillard
- 12 board that 2.5 million be given. So you're asking
- 13 him -- there is a premise in your question that I
- 14 don't think is to be found in the testimony.
- 15 Q Was there a request made to the Lorillard
- 16 board to give \$2.5 million to CTR in 1992?
- 17 A First of all, I'm not sure -- if you're
- 18 telling me that Lorillard gave \$2.5 million to CTR
- 19 in 1992 -- is that what you're telling me?
- 20 Q No. I am asking you, did they give
- 21 \$2.5 million in 1992?
- MR. WACHTELL: Wait a minute. Wait a
- 23 minute. If you have not had a good faith basis for
- 24 that question then you're getting a very strenuous
- 25 objection from this side of the table because you

```
1 A. Tisch
```

- 2 have been feeding that number to the witness as if
- 3 it were fact.
- 4 Q Did you give them \$2.5 million in 1992?
- 5 A I don't know.
- 6 Q Have you ever testified that you gave
- 7 them \$2.5 million in 1992?
- 8 A I don't know that I have or haven't. Are
- 9 you telling me that I testified to that?
- 10 Q I am asking you if you testified to that.
- 11 A I don't know if I did or didn't.
- 12 Q Would you -- can you state one way or
- 13 another for me as we sit here?
- 14 A No, I won't.
- 15 Q Okay. So it could have been
- 16 \$2.5 million --
- MR. WACHTELL: Do you know the amount?
- 18 Do you know the amount that Lorillard contributed to
- 19 CTR in 1992 as you sit here now?
- THE WITNESS: No.
- 21 MR. LONG: You can't ask him that, you
- 22 already instructed him not to answer.
- MR. WACHTELL: I know that. I was
- 24 waiting for Mike to instruct him not to answer.
- 25 Q Do you know whether or not -- do you know

```
1 A. Tisch
```

- 2 the sum of money that Lorillard gave to CTR in '89,
- 3 '90, '91, '92, '93, '94?
- 4 MR. WACHTELL: Okay. Look, Mike, if you
- 5 want to ask him whether there was any interaction
- 6 with Loews in the determination of how much money
- 7 Lorillard should give in any of those years, that is
- 8 a proper question. If you are just going to ask him
- 9 the amounts of money that Lorillard gave, that has
- 10 nothing to do with jurisdiction, I am going to
- 11 direct him not to answer.
- MR. MAHER: Are you directing him not to
- 13 answer that question?
- MR. WACHTELL: Yes. But I am telling you
- 15 if you want to go into whether there is any
- 16 interaction with Loews or Loews's involvement, that
- 17 you are free to ask. I am not trying to
- 18 circumscribe you here on anything that is
- 19 appropriate.
- 20 Q Do you remember your deposition being
- 21 taken in the Broin case?
- 22 A Yes.
- 23 Q That is the stewardesses, the flight
- 24 attendants.
- 25 A Yes. I remember giving a deposition.

```
1
                          A. Tisch
 2
               On page 11 of that deposition the
     question asked at line 9, "How much money did
 3
     Lorillard give to the Council for Tobacco Research,
 5
     let's say, in 1992?
 6
                "Answer: I believe that we gave
 7
     approximately $2.5 million."
 8
               MR. WACHTELL: Is there a question?
 9
               Does that refresh your recollection?
           Q
                MR. WACHTELL: Direct him not to answer.
10
               If you --
11
           Q
                MR. WACHTELL: And if you already have
12
13
     the testimony of Broin and the witness's testimony,
14
     then it just compounds the offense that you are now
    not only keeping us here and keeping this witness
15
    here asking him questions that have nothing to do
16
17
     with jurisdiction, but you are also asking questions
    where you have prior sworn testimony of the witness
18
19
     on the very subject so that it is totally
     repetitious and badgering and harassment to do so,
20
21
    Mike.
22
               MR. MAHER: Are we given to believe then
```

that we can use the Broin deposition for any purpose

MR. WACHTELL: No. You are given to

23

24

25

in our case?

- 2 believe that that was testimony by him at the time
- 3 he was CEO of Lorillard.
- 4 MR. MAHER: Okay.
- 5 Q Would you agree that the contributions to
- 6 CTR by Lorillard were consistent in the 2.5 range
- 7 per year from '89 to '94?
- 8 MR. WACHTELL: Direct him not to answer.
- 9 Q Did you ever have any discussions with
- 10 anyone at Loews Corporation concerning the giving of
- 11 \$2.5 million in '92 and '93 specifically and --
- 12 strike it.
- 13 Did you ever have any discussions with
- 14 anyone from Loews Corporation concerning the giving
- 15 of \$2.5 million in '92 and '93 to CTR?
- 16 A The only way that I would conceivably
- 17 have had such a discussion is as part of the budget
- 18 presentation in a one-line entry in the budget.
- 19 Q So you are telling me that giving
- 20 \$2.5 million to the Council for Tobacco Research was
- 21 never questioned or discussed with any Loews
- 22 representative, Loews Corporation representative?
- 23 A That's what I'm telling you.
- 24 Q There was never any discussion with Barry
- 25 Hirsch, never a discussion with Laurence Tisch or

1 A. Tisch Robert Tisch? 2 3 A None that I can remember. Q How about Gary Garson? 5 Α Gary Garson, same. You have --I do not --7 Α Q But you had no discussion? 9 A I do not remember any discussion with 10 anyone from Loews Corporation concerning the amount of money that was being given to CTR. And I have 11 already answered the only conceivable way would be 12 as part of the budget presentation. 13 Q From a standpoint of interaction with 14 Mr. Garson while you were CEO of Lorillard, did you 15 16 interact with him in the preparation of SEC reports? A I believe there were instances where he 17 would question -- he was seeking information in 18 19 preparation of SEC reports. 20 Q Would information concerning 21 contributions to CTR of \$2.5 million in 1992 and '93 be matters that would be discussed in the 22

Q Would you agree that they could have been

preparation of that SEC report?

A I don't know.

23

24

- 2 discussed?
- 3 A I wouldn't agree to that because I don't
- 4 know whether they were or were not.
- 5 Q So you don't think you had any
- 6 discussions with Gary Garson about contributions to
- 7 CTR at any time; is that correct?
- 8 A To the best of my recollection, that is
- 9 correct.
- 11 1992?
- 12 A They've always been somewhere in the area
- 13 of 1. -- I guess in '92 they would have been about
- 14 \$1.5 billion.
- 15 Q Have you indicated that they were
- 16 2.2 billion?
- 17 A They could have been. When I left they
- 18 were -- '92, that was before Marlboro lowered their
- 19 prices. It could have been 2.2 billion.
- 20 Q How about '93?
- 21 A Marlboro Friday was in '93; is that
- 22 correct? Whenever Marlboro Friday was, whatever
- 23 year that was, the revenues dropped.
- Q And that's when it went down to about
- 25 1. -- what did you say, 1.6?

- 2 A 1.5, 1.6, somewhere in that area. I
- 3 believe Marlboro Friday was 1993.
- 4 Q What was the purpose of your membership
- 5 on the executive committee at the Tobacco Institute?
- 6 MR. WACHTELL: I cannot fathom what the
- 7 purpose of his membership when he was CEO of
- 8 Lorillard on the executive committee of the Tobacco
- 9 Institute has to do with whether Loews is subject to
- 10 jurisdiction in Florida.
- 11 So if you can enlighten me, I am going to
- 12 direct him not to answer.
- MR. MAHER: Is that a direction?
- MR. WACHTELL: Unless you can enlighten
- 15 me why it is conceivably within the permissible
- 16 scope of this deposition. I mean, Mike, if you want
- 17 to try to transgress the ground rules for this
- 18 deposition, don't try to put me on the spot. You're
- 19 the guy who is asking questions that are beyond the
- 20 proper limits. Now if you can show me it is within
- 21 the proper limits, I will let him answer. If you
- 22 can't, I will direct him.
- MR. MAHER: If you're confident of your
- 24 position, then I think you ought to direct him. If
- 25 you're not confident of your position, I am not

- 1 A. Tisch
- 2 going to raise your level of confidence.
- 3 MR. WACHTELL: I am very confident in my
- 4 position that I have the right to direct him not to
- 5 answer matters that have nothing whatsoever to do
- 6 with the jurisdictional purpose of this deposition.
- 7 I cannot see where that question has
- 8 anything to do with it. If I am missing something
- 9 and you can show me how it might, I would let him
- 10 answer. If you cannot show me how it might, I am
- 11 directing him.
- MR. MAHER: I am waiting on you.
- 13 MR. WACHTELL: I have just given him a
- 14 direction if you persist in your silence.
- MR. MAHER: If you are confident in your
- 16 direction, go ahead and direct him not to answer.
- 17 MR. WACHTELL: I just did.
- MR. MAHER: I don't ask questions that I
- 19 don't think I am entitled to ask.
- 20 MR. WACHTELL: It is not -- it is -- I
- 21 cannot fathom any conceivable connection with
- 22 anything having to do with jurisdiction. So unless
- 23 you can point out to me that I'm missing something,
- 24 I am directing him not to answer.
- 25 Q If you want to take a break, just yell,

```
1
                         A. Tisch
 2
     okay?
 3
               I just wanted a warm cup of coffee.
 4
           Q Have you ever had any interaction with
 5
    Loews Corporation as it relates to establishing a
     position on people under 18 years of age smoking?
 7
          A
              Do you want to repeat the question,
 8
    please?
 9
               MR. MAHER: Read it back to him, please.
10
               (Question read.)
               I don't believe so.
11
          Α
               Have you ever had any discussion or
12
13
     interaction with Loews Corporation as it relates to
14
     a position on the use of models under 25 in
    advertising of tobacco products?
15
16
          A I don't believe so. But that all is part
     of the -- that particular instance or issue is part
17
    of the advertizing code that I know the tobacco
18
19
     industry, and Lorillard in particular, subscribes
20
     to.
21
               As it relates to vending machines have
    you ever discussed or interacted with Loews
22
```

Corporation of limiting access to those machines by

MR. WACHTELL: I object to the form of

minors, people under 18?

23

24

```
1 A. Tisch
```

- 2 the question. I don't know what interacted with
- 3 Loews Corporation means. But if he can answer, he
- 4 is free to do so.
- 5 A I don't believe so.
- 6 Q Have you ever had any discussions or
- 7 interaction with Loews Corporation as it relates to
- 8 a position of the targeting of the youth market?
- 9 MR. WACHTELL: Object to the form.
- 10 A One point of clarification. You're
- 11 asking me have I ever. I served as CEO of Lorillard
- 12 from '79 to -- from '89 to '95. If you're talking
- 13 about in that period of time, in any period of
- 14 time --
- 15 Q I am talking about in that period of
- 16 time.
- 17 A In that period of time. So as CEO of
- 18 Lorillard did I have any interaction specifically
- 19 vis-a-vis the marketing to minors; is that correct?
- MR. WACHTELL: I think the question --
- Q Correct.
- MR. WACHTELL: No, that wasn't your
- 23 question.
- MR. MAHER: Targeting of minors.
- MR. WACHTELL: Your question was

```
1 A. Tisch
```

- 2 discussions.
- 3 MR. MAHER: Discussion or interaction. I
- 4 used both words.
- MR. WACHTELL: That wasn't the question.
- 6 I object to the form of the question.
- 7 I think if you put a clear question
- 8 before the witness then he can try to answer it.
- 9 A I don't believe so.
- 10 Q Are you familiar with any proxy
- 11 statements relating to the targeting of children
- 12 that were submitted to Loews Corporation?
- MR. WACHTELL: That question is
- 14 unfathomable. Proxy statements submitted to Loews
- 15 Corporation? I don't know what you mean.
- 16 Q Are you familiar with any resolutions
- 17 that were presented to Loews Corporation to be made
- 18 a part of the proxy statement?
- 19 MR. WACHTELL: Are you talking about
- 20 stockholder proposals?
- MR. MAHER: Pardon?
- MR. WACHTELL: Are you talking about a
- 23 shareholder proposal?
- MR. MAHER: Yes.
- MR. WACHTELL: Okay.

```
1
                         A. Tisch
 2
         A Yes.
          Q What is your familiarity?
 4
          A I don't recall the specifics of certain
    shareholder proposals. But they did concern -- they
5
    do concern targeting to minors. Targeting to
    minorities. Advertising to minorities. And
    location of advertisements, banning of certain
9
    items, certain promotional items.
10
          Q Were you consulted as a CEO of Lorillard
    with reference to that proposal?
11
12
              I don't want to characterize that as one
    proposal. There have been a number of proposals
13
14
    over the years. And they happened when I was CEO of
    Lorillard and they continue even beyond that.
15
16
               The question is?
17
          Q Were you consulted?
          A I was made aware of their existence.
18
19
    Yes.
```

Were you asked for any input?

the board's recommendation?

MR. MAHER: Yes.

MR. WACHTELL: You mean with respect to

With respect to the board of Loews's

20

21

2.2

23

24

25 recommendation?

```
1
                       A. Tisch
2
       Q Correct.
          A As a board member of Loews --
 4
          Q I am asking you as the CEO of Lorillard
    were you asked for any input?
5
6
          A I may have been. I don't recall
7
    specifically, but I may have been.
8
          Q Did you give any, to your knowledge?
9
          A I don't recall.
10
          Q Can you exclude it, one way or the other?
        A No. No.
11
12
          O Does Bulova have any real estate in
13 Florida?
14
         Α
             No.
          Q Did they at any time during your CEO term
15
16
    with them?
17
    A No.
          Q Do you know whether or not Loews
18
19
    Corporation ever guaranteed any loan for any
    property, real or personal, in the State of Florida
20
```

MR. WACHTELL: Does this have to do with

MR. MAHER: To Bulova. Yes. I am sorry.

Bulova or -- are you limiting your question to

http://legacy.library.ucsf.@du/tie/rlkq07.á00/pdfndustrydocuments.ucsf.edu/docs/yhgl0001

21

22

23

25

24 Bulova?

from 1989 to 1995?

- 2 A I can't imagine that they would have.
- 3 No.
- 4 Q Are you familiar with the special
- 5 projects area for the Council of Tobacco Research?
- 6 MR. WACHTELL: Although I think that is a
- 7 merits question, perhaps you are getting into
- 8 something having to do with jurisdiction, I will
- 9 permit him to answer.
- 10 A I'm aware that it existed. I'm not sure
- 11 that it exists today.
- 12 Q What was its function?
- MR. WACHTELL: I am going to direct him
- 14 not to answer. It has nothing whatsoever to do with
- 15 the proper scope of this deposition. If you want to
- 16 ask him whether there were discussions with Loews on
- 17 the subject or interaction with Loews on the
- 18 subject, I will certainly permit you to do so.
- 19 Q Did you ever discuss special projects
- 20 area for the Council of Tobacco Research with any
- 21 Loews representative?
- 22 A No.
- MR. MAHER: Take a little break?
- MR. WACHTELL: Sure.
- THE VIDEOGRAPHER: We are going off the

```
1
                         A. Tisch
 2
    video record. The time is 11:27.
 3
               (Recess taken.)
 4
               THE VIDEOGRAPHER: We're back on the
    video record. The time is 11:44 a.m.
 5
    BY MR. MAHER:
 6
 7
          Q Referring to the 1994 annual report, as
     it relates to the CEO's letter, which is right up at
 9
    the beginning, as it relates to Lorillard, at the
10
    bottom of the page -- I am going to refer -- I will
    hand you a copy of it -- at the bottom of page,
11
12
    there is no number on there, but it is the first
    page of the Lorillard discussion which starts out,
13
14
    "Lorillard continues to support and strictly adhere
    to a voluntary multifacetted, industry program."
15
    Beginning there and ending about nine lines down on
16
17
    the next page.
          Α
             You mean with attractiveness?
18
19
          0
             Yes.
20
               (Witness reviewing.)
21
               Okay. Do you know when that language was
    put together?
22
               I don't know when specifically.
23
24
          Q Do you know who was involved in the
```

preparation of that language?

```
1
                        A. Tisch
2
       A Yes.
3
          Q Who?
          A Arthur Stevens and I were.
          Q Did Mr. Garson have anything to do with
5
    that language?
7
          A Not that I know of.
8
          Q Could he have had?
9
              MR. WACHTELL: Object to the form.
10
    Anything in the world is possible. The witness has
    answered your question.
11
12
          Q Go ahead.
         A
             I take his direction.
13
14
              MR. WACHTELL: It wasn't a direction.
          A I have answered the question.
15
16
          Q So you don't know whether Mr. Garson --
              MR. WACHTELL: No. He said he didn't
17
    think he did, or words to that effect.
18
19
              MR. MAHER: Okay.
             How about Mr. Hirsch, do you know?
20
```

The same answer.

A Same answer.

Q Okay. How about James Tisch?

25 in the '94 document, who made the final decision as

Q As far as the inclusion of this paragraph

21

22

23

```
1 A. Tisch
```

- 2 to whether it would be included?
- 3 A I don't know specifically who made the
- 4 final decision.
- 5 Q Would it have been Barry Hirsch?
- 6 MR. WACHTELL: I object to the form of
- 7 the question. Are you asking the same question in
- 8 another way?
- 9 MR. MAHER: No.
- 10 Q Could it have been Barry Hirsch?
- 11 MR. WACHTELL: Could it have been?
- MR. MAHER: Yes.
- MR. WACHTELL: He has told you he doesn't
- 14 know who made the final decision. I don't even
- 15 understand the question about final decision, but
- 16 that's another problem.
- 17 MR. MAHER: Okay.
- 18 Q Could it have been Barry Hirsch?
- 19 A You know, I don't know who specifically.
- 20 This is a statement of Lorillard's position and a
- 21 reporting of Lorillard's position vis-a-vis this
- 22 particular issue.
- Q Do you sign that report at the bottom?
- 24 A Do I?
- 25 Q Yes. As the CEO of Lorillard.

- 2 A No.
- 3 Q Laurence Tisch and Preston Robert Tisch
- 4 sign it, don't they, as the CEOs of the Loews
- 5 Corporation?
- A As co-chairmen of the board and co-CEOs,
- 7 that's correct.
- 9 shareholders?
- 10 A This is their letter stating the
- 11 positions of the subsidiaries of Loews Corporation.
- 12 Q So they have adopted and approved what
- 13 you submitted, assuming that you had no input from
- 14 anyone else --
- MR. WACHTELL: Object to the form.
- 16 Q -- other than Stevens?
- 17 MR. WACHTELL: Object to the form. If
- 18 you know, you may answer.
- 19 A I wouldn't characterize it as adopting
- 20 and approving. This is a -- this is a statement
- 21 that they -- I don't want to characterize it as
- 22 they, Larry and Bob, go to the subsidiaries and say,
- 23 put your position down on a piece of paper. But the
- 24 chairman's letter is an adoption of the -- is a
- 25 compendium of the policies and procedures of each

- 2 one of the subsidiaries.
- 3 Q They put their name on it, haven't they?
- 4 A They have said, these are -- I would
- 5 characterize this as them putting their names on the
- 6 bottom of the letter of policies and procedures of
- 7 each one of the subsidiaries.
- 8 Q Could they leave out that paragraph that
- 9 we initially referred to --
- 10 MR. WACHTELL: Object to the form.
- 11 Q -- with reference to the position on
- 12 youth markets and that kind of thing?
- MR. WACHTELL: Of Lorillard? I object to
- 14 the form.
- 15 A I don't know if they could or couldn't.
- Q Who controls what goes in this? Do you
- 17 control it? Do you as the CEO of Lorillard control
- 18 what is placed in this Loews Corporation annual
- 19 statement?
- 20 A No.
- Q Who does?
- 22 A I don't know who has the final say for
- 23 Loews Corporation preparing its annual report. But
- 24 I would point out that if you were to read through
- 25 this entire chairman's letter, that there are

- 2 probably inconsistencies -- I would be willing to
- 3 bet, and I may lose the bet, that in the CNA
- 4 discussion they talk about there are no smoker
- 5 discounts.
- 6 Q Do you find that inconsistent?
- 7 A Well, it might be inconsistent with some
- 8 of the things that Lorillard has done.
- 9 Q How is that inconsistent?
- 10 A They're giving discounts for people who
- 11 do not smoke, insurance to people who do not smoke,
- 12 and Lorillard is in the business of selling
- 13 cigarettes. That certainly sounds like an
- 14 inconsistency to me.
- 15 Q Has that inconsistency been discussed at
- 16 the board level of Loews Corporation?
- 17 A Not to my recollection.
- 18 Q Have you ever been privy to any
- 19 discussions with Laurence Tisch or Robert Tisch
- 20 concerning the inconsistency of those two positions?
- 21 A No.
- 22 Q Have you ever been --
- 23 A But I have been aware for many years that
- 24 CNA offers no smoker discounts.
- 25 Q Have you ever had discussions of the

```
1 A. Tisch
```

- 2 irony of that with anyone?
- 3 A Not that I recall, but it is not
- 4 inconceivable that I would have.
- 5 Q Would you agree that this last paragraph
- 6 in the Lorillard section that we referred to
- 7 previously beginning with "Lorillard continues to
- 8 support and strictly adhere to voluntary,
- 9 multifacetted, industry programs to discourage
- 10 smoking by people under the legal age," and ending
- 11 with the word "attractiveness" on the following
- 12 page, continues to be the policy or position of
- 13 Lorillard and Loews Corporation?
- MR. WACHTELL: Wait a minute. Those are
- 15 two different questions. Do you want to break it
- 16 up?
- MR. MAHER: No.
- 18 MR. LONG: I'll do it. That's okay.
- 19 MR. WACHTELL: You are going to break it
- 20 up, Gary?
- 21 MR. LONG: Yes, I will break it up.
- 22 Q Go ahead and answer it, if you can.
- MR. WACHTELL: I am going to object to
- 24 the form of the question. I think it is a compound
- 25 question. It is also a trick question. It is not

```
1 A. Tisch
```

- 2 worthy of you, Mike.
- 3 MR. MAHER: I finally made Motley status,
- 4 hah?
- 5 MR. WACHTELL: You have been sitting next
- 6 to Ron too long. You just looked like you were
- 7 sleeping, you really were imbibing his propensity
- 8 for trick questions.
- 9 A Would someone explain the trick to me.
- 10 Q Basically I am asking you, does this
- 11 continue to be the position or policy of Lorillard
- 12 which you presented to Loews for inclusion in the
- 13 Loews annual report?
- 14 A I believe this continues to be the policy
- 15 of Lorillard.
- 16 Q And you will agree that Loews, as making
- 17 it part of their annual report, puts a stamp of
- 18 approval on this particular statement?
- 19 A No, I wouldn't agree to that.
- Q Why won't you?
- 21 A Because I'm not sure what you're driving
- 22 at.
- 24 to believe that the Loews board does not -- the
- 25 Loews Corporation board does not agree with this

```
1
                         A. Tisch
2
    position?
 3
               MR. WACHTELL: Well --
 4
          A I have no reason to believe it doesn't
5
    agree with it.
6
               MR. WACHTELL: Wait a minute, I am --
7
          Q Would you agree that they --
               MR. WACHTELL: Do you mind? Do you
8
9
    mind? May I note my objection?
10
               Your question presumes that the Loews
    board, as a board, either does or does not take a
11
12
    position on the issue. And I object to the form of
13
    the question.
14
          Q Do Laurence Tisch and Preston Robert
    Tisch sign these -- before they sign this document,
15
16
    read it?
17
          A I don't know.
              MR. WACHTELL: You hope so.
18
19
          Q Would you --
               I hope they do. But I have never sat
20
21
    with them and watched them read it.
          Q Would you think, knowing either of those
22
```

two gentlemen, that they would sign something making

this kind of a representation if they didn't

subscribe to it and believe it?

23

24

```
1 A. Tisch
```

- 2 MR. WACHTELL: Well, if they did not
- 3 subscribe and believe in the fact that this is
- 4 Lorillard continues to support. What is your
- 5 question? The statement is that Lorillard has
- 6 certain policies.
- 7 Are you asking him whether he thinks that
- 8 if they thought that was not Lorillard's policies
- 9 they would subscribe to the statement? Or is your
- 10 question something different? What is your
- 11 question?
- 12 Q By their signature would you agree that
- 13 they approve all the representations that were
- 14 made --
- MR. WACHTELL: Asked and answered. You
- 16 can answer again.
- 17 A I think -- I think if they disagreed with
- 18 the policy or the procedure, that there would be a
- 19 lot happening before something like this -- other
- 20 than something in the form of a statement appearing
- 21 in the annual report.
- Q Okay. They wouldn't allow it to be there
- 23 if they didn't subscribe to it?
- MR. WACHTELL: No, he didn't say that.
- 25 A I didn't say that.

- 2 If they didn't ascribe to it, or if they
- 3 didn't agree with the policies and procedures as
- 4 adopted by various subsidiaries, I think they would
- 5 have exercised their concern in other forms before
- 6 it got to the annual report.
- 7 Q Did Gary Garson ever have anything to do
- 8 with establishing a policy or positions for
- 9 Lorillard?
- 10 A Not to my knowledge. I don't think
- 11 that -- I don't think he would have. Gary works for
- 12 Loews, not Lorillard.
- 13 (Pause.)
- 14 Q If Lorillard decided to stop making
- 15 cigarettes what would you expect that Loews would
- 16 do?
- 17 A I'm not -- I don't understand that
- 18 question.
- 19 Q Do you think it would ever get to the
- 20 point that Lorillard would stop making cigarettes
- 21 without consulting the parent?
- 22 A Loews Corporation, as the shareholder,
- 23 the owner of the shares of Lorillard, would --
- 24 concerns itself with significant changes in the way
- 25 Lorillard does business.

```
1 A. Tisch
```

- 2 I would think that a Lorillard decision
- 3 to stop making cigarettes would be significant
- 4 enough that Loews would be advised of such.
- 5 Q Do you think that Lorillard would decide
- 6 on its own to submit to FDA regulations without
- 7 consulting the parent?
- 8 MR. WACHTELL: Object to the form.
- 9 Hypothetical.
- 10 Q Loews Corporation.
- MR. WACHTELL: Object to the form as
- 12 hypothetical. You can answer.
- 13 THE WITNESS: May I answer?
- MR. WACHTELL: Yes. If you are capable
- 15 of answering, answer it.
- 16 A I think that the decision that -- a
- 17 decision to subject to FDA approval would be made
- 18 specifically by Lorillard. They're the ones who
- 19 have the expertise in the area and deal with these
- 20 issues on a daily basis. And whether Lorillard
- 21 chose to advise Loews or not is questionable.
- I would presume that they would probably
- 23 advise Loews if such a decision were to be made, but
- 24 they have the expertise.
- Q What do you think Loews would do if, in

```
1 A. Tisch
```

- 2 fact, they did -- Lorillard did announce that they
- 3 were submitting FDA regulations?
- 4 MR. WACHTELL: Object to the form of the
- 5 question as entirely hypothetical.
- 6 A When you say announce, you're saying
- 7 announce to the public without letting Loews know
- 8 beforehand or --
- 9 Q Sure.
- 10 A I think we'd be somewhat surprised.
- 11 Q You'd expect to be consulted on it,
- 12 wouldn't you?
- 13 A We'd expect to be advised on it. We,
- 14 Loews Corporation, would expect to be advised by
- 15 Lorillard. This would be a significant issue.
- 16 Q In truth, as you sit there, can you tell
- 17 us that if the Loews -- if Loews Corporation was
- 18 presented with a position that Lorillard was going
- 19 to submit to FDA regulations, that you would give
- them your blessing?
- MR. WACHTELL: Excuse me? Could I hear
- 22 that back.
- 23 (Question read.)
- MR. WACHTELL: Object to the form of the
- 25 question on so many grounds that I won't even bother

```
1 A. Tisch
```

- 2 to articulate them. If you're capable of answering
- 3 the question, answer it.
- 4 A You're asking me a very hypothetical
- 5 question, and I'm giving you an answer that is
- 6 probably equally hypothetical.
- 7 But if Lorillard were to advise Loews
- 8 that they felt that it was advisable for them to
- 9 submit to FDA regulations, I personally, and I may
- 10 be speaking for the other people on the management
- 11 committee and executive committee of Loews, have
- 12 enough respect for their opinions that we would
- 13 almost certainly agree with their opinions.
- 14 Q Without discussion or direction?
- MR. WACHTELL: Is that a question? Wait
- 16 a minute. Is that a question?
- MR. MAHER: That's a question.
- MR. WACHTELL: I don't understand.
- 19 Q You would agree with their decision
- 20 without discussion or direction?
- MR. WACHTELL: Well, it is two different
- 22 questions.
- 23 A Would we --
- MR. WACHTELL: Object to the form.
- 25 A Would we discuss it? I personally would

- 2 like to know the thinking behind it. I think I
- 3 would ask that. If that characterizes discussion,
- 4 then the answer is yes.
- 5 Q Would you attempt to persuade them
- 6 against it if you felt that it wasn't in the best
- 7 interests of Loews Corporation?
- 8 A If I felt it was not in the best
- 9 interests of Loews Corporation, then --
- 10 MR. LONG: I object. We're getting into
- 11 speculation, counterspeculation now, you're asking
- 12 him a hypothetical which doesn't accord with the
- 13 answer he gave earlier. This is just running wild
- 14 here.
- MR. WACHTELL: I adopt that. I also
- 16 object to the form.
- 17 MR. MAHER: Gary, who is your objection
- 18 on behalf of?
- 19 MR. LONG: Lorillard.
- MR. MAHER: Okay.
- 21 A Give me the question again.
- MR. WACHTELL: I have the feeling from
- 23 these form of questions that you have run out of
- 24 meaningful questions and so you are now engaged in
- 25 hypothetical, conjecture and speculation. If you

```
1 A. Tisch
```

- 2 really don't have anything else to ask, can we
- 3 adjourn?
- 4 Q Do you want to answer the question?
- 5 THE WITNESS: Yes, we can adjourn.
- 6 Will someone repeat the question that
- 7 is -- that you have asked.
- 8 MR. MAHER: Go ahead and read it back,
- 9 please.
- 10 (Question read.)
- 11 A There are specific mechanisms that are in
- 12 place to persuade if we felt that it was not in the
- 13 best interests of Loews Corporation. But one thing
- 14 that I would want to know is what their thinking was
- 15 behind it.
- 16 Typically, we have relied very heavily on
- 17 their expertise and their knowledge of the issues
- 18 and have gone along with their thinking.
- 19 Q Have there ever been any discussions
- 20 between Lorillard and Loews Corporation as to
- 21 whether or not it would be appropriate to publicize
- 22 the health risks of smoking?
- 23 A Not it my recollection.
- 24 Q If, in fact, Lorillard decided to
- 25 publicize the health risks of smoking, what would

- 2 Loews do?
- 3 MR. WACHTELL: Lorillard does publicize
- 4 the health risks of smoking. It does it on every
- 5 pack of cigarettes it sells. So I don't understand
- 6 your question.
- 7 Q Do you adopt your counsel's testimony?
- 8 A Yes.
- 9 MR. WACHTELL: I mean, your question
- 10 presumes a fact contrary to what everybody in this
- 11 nation knows.
- 12 Q If Lorillard decided to publicize that
- 13 smoking causes cancer, what would Loews do?
- MR. WACHTELL: Object to the form of the
- 15 question on any number of different grounds. Again,
- 16 unless you want me to articulate them I wouldn't.
- 17 Hypothetical, presumes facts not established, et
- 18 cetera, et cetera.
- MR. MAHER: You don't have to articulate
- 20 them.
- Q Go ahead.
- MR. WACHTELL: I can't resist. But I
- 23 haven't exhausted my compendium. Anyway, you can
- answer.
- 25 THE WITNESS: Well, will you read the

```
1 A. Tisch
```

- 2 question back to me, please.
- 3 (Question read.)
- 4 A First of all, are you establishing that
- 5 Lorillard believes that smoking causes cancer?
- 6 Because I can't ascribe to that.
- 7 Q The question I asked was, assume that
- 8 Lorillard decided to publish that there are health
- 9 risks of smoking, and particularly that smoking
- 10 causes cancer.
- MR. WACHTELL: That's two different
- 12 questions.
- 13 A The first assumption you're making is
- 14 that Lorillard has decided that, and I don't know
- 15 that they have decided that.
- 16 Q Have you decided it as a board member of
- 17 Loews Corporation?
- MR. WACHTELL: Decided what?
- 19 MR. MAHER: That smoking does or doesn't
- 20 cause cancer.
- 21 A Isn't that --
- MR. WACHTELL: No. Your question
- 23 presumes that as a board member he has been called
- 24 upon to make a decision on that subject.
- MR. MAHER: No.

```
1 A. Tisch
```

- 2 MR. WACHTELL: Well, it does.
- 3 Q Have you made any conclusion in your mind
- 4 as to whether or not smoking could be related to
- 5 cancer?
- 6 MR. WACHTELL: What does that have to do
- 7 with jurisdiction over Loews in Florida? I direct
- 8 him not to answer.
- 9 Q Back to the original question.
- 10 If Loews -- if Lorillard decided to
- 11 publicize the health risks of smoking as it relates
- 12 to smoking being a potential cause of cancer, what
- 13 would Loews do?
- MR. WACHTELL: Object to the form of the
- 15 question.
- 16 THE WITNESS: May I --
- 17 Q Yes. He didn't instruct you not to.
- 18 A Okay.
- MR. WACHTELL: No, I didn't instruct
- 20 you. I'm not sure the question is susceptible to an
- 21 answer. But if you think you can answer it, go
- 22 right ahead.
- 23 A I would characterize it the same way as
- 24 the prior question, vis-a-vis the FDA. That I would
- 25 expect that Lorillard would advise Loews of their

```
1 A. Tisch
```

- 2 decision, and that Loews would agree with
- 3 Lorillard's or concur with Lorillard's conclusions.
- 4 Q Would you think that Lorillard on a
- 5 decision of that monumental proportion would discuss
- 6 the matter with Loews before they made the decision?
- 7 MR. WACHTELL: Your question presumes
- 8 that this was something of monumental proportions or
- 9 dimensions. I think your prior question, as I
- 10 recall it, had to do with whether there were health
- 11 risks.
- 12 It is my understanding that Lorillard
- 13 either directly or through industry organizations
- 14 has long publicly taken that position. So I don't
- 15 know what your monumental dimensions has to do with
- 16 anything. I don't think there is anything
- 17 monumental about the question you put.
- 18 Q Go ahead.
- 19 MR. WACHTELL: What is it that you have
- 20 Lorillard hypothetically stating? I think we better
- 21 get clear questions here.
- 22 MR. MAHER: That a health risk of smoking
- 23 is that it potentially causes cancer.
- MR. WACHTELL: And what is the question
- 25 to the witness?

```
1 A. Tisch
```

- 2 Q Is that the type of decision that would
- 3 be discussed by the subsidiary before any final
- 4 decision was reached as to publicizing --
- 5 MR. WACHTELL: That is a version of what
- 6 the witness has been telling you. The witness has
- 7 not been telling you that they discuss anything with
- 8 Loews before a final decision is made. He has been
- 9 telling you that he would hope that when they make
- 10 final decisions on matters of material policy issues
- 11 and the like that they would advise Loews before
- 12 they publicly announce it.
- Q Do you understand the question?
- 14 A No.
- 15 Q Basically, I am asking you, is this a
- 16 kind of thing of importance, of a degree of
- 17 importance that you would expect that Lorillard
- 18 wouldn't go off and be making decisions like this
- 19 without a lot of discussion and input?
- 20 A Lorillard has the expertise to make that
- 21 type of decision on their own. And -- you're
- 22 dealing in such a hypothetical here that --
- Q If they were --
- MR. WACHTELL: Wait. You're interrupting
- 25 the witness mid-answer.

```
1 A. Tisch
```

- 2 Q I am sorry. Go ahead.
- 3 A It is so speculative, it is so
- 4 hypothetical, that there probably is not a valid
- 5 answer that I could give you because we're not
- 6 dealing in the realm of reality at this point.
- 7 Q It probably never, never happened is what
- 8 you're saying?
- 9 MR. WACHTELL: Well, the witness --
- 10 A No, that's not what I am saying.
- 11 MR. WACHTELL: The witness is saying what
- 12 the witness is saying. Do you have a question?
- 13 Q The speculative nature of this occurring,
- 14 what you're saying is that probably something like
- 15 this would never occur?
- 16 A No.
- 17 MR. WACHTELL: No. It is the speculative
- 18 nature of your question.
- 19 A If you want to ask me about what has
- 20 happened in reality, I can at least answer from
- 21 what's happened in the past.
- 22 Q Have there ever been any discussions
- 23 about submitting to FDA regulations, to your
- 24 knowledge?
- MR. WACHTELL: Between Loews and

1 A. Tisch 2 Lorillard? A Between Loews and Lorillard? 3 4 Q Yes. 5 Α Not to my knowledge. Have there ever been any discussions by 6 Lorillard to submit to FDA regulations? 8 MR. WACHTELL: Object to the question. Direct the witness not to answer. 9 10 Q Have there ever been any discussions with Lorillard to publicize the health risks of smoking 11 as it relates to potentially causing cancer? 12 MR. WACHTELL: Object to the form of the 13 14 question. Direct the witness not to answer. You can certainly ask whether that has been discussed 15 16 with Loews. 17 (Pause.) I am going to hand to you a document that 18 19 is noted as Plaintiffs' Exhibit Number 1 that contains some resolutions and a recommendation of 20 21 the board with relation to proposal number 8. And I want you to specifically -- you can look at the 22

whole thing, if you would like, but particularly the

language I am going to ask you about is right here

23

24

25

(indicating), okay?

- 1 A. Tisch
- 2 A Okay.
- 3 MR. WACHTELL: Just as a matter of
- 4 housekeeping, Mike, you have a Plaintiffs' Exhibit 1
- 5 on Larry Tisch's deposition that is different than
- 6 this. This is Plaintiffs' --
- 7 MR. MAHER: Yes. This is Plaintiffs' 1
- 8 in James Tisch's depo. Thank you. I appreciate
- 9 that clarification.
- 10 MR. WACHTELL: Which stockholder proposal
- 11 are you --
- 12 A Is this proposal number 8 you're talking
- 13 about?
- 14 Q Yes. I think that's 1995, isn't it, up
- 15 at the top?
- 16 A It is page 40 whatever it is.
- 17 MR. WACHTELL: It is page 40 of a
- 18 computer printout. It was faxed to the Peninsula
- 19 Hotel. I am glad that counsel for Florida stay at
- 20 the Peninsula Hotel.
- MR. MAHER: Not me.
- MR. WACHTELL: Some counsel for Florida
- 23 are rich enough to own the Peninsula Hotel.
- 24 (Witness reviewing.)
- 25 A Okay.

- 2 Q As it relates to the page noted as 42 and
- 3 43 beginning at the bottom of page 42 it says, four
- 4 lines, or five lines up, "The board of directors
- 5 recommends a vote against proposal number 8." Then
- 6 it begins, "For over 30 years, Lorillard and other
- 7 cigarette manufacturers have opposed smoking by
- 8 minors." And ends on the next page with,
- 9 "Accordingly, the board of directors recommends a
- 10 vote against this proposal."
- 11 MR. WACHTELL: There is other stuff in
- 12 between.
- 13 Q With other stuff in between.
- 14 A Right.
- 15 Q Did you have anything to do with the
- 16 development of that language for Loews Corporation?
- 17 A What year was this?
- 18 Q 19 -- it looks like 1996.
- 19 A Probably not. I may have had some input
- 20 based on some prior input I had when I was CEO of
- 21 Lorillard on similar-type proposals, because these
- 22 types of proposals have been presented to Loews
- 23 shareholders over a number of years.
- Q Okay. The same type of proposal by the
- 25 same type of -- by the same shareholders, actually,

- 2 correct?
- A Actually, by the same shareholders, I
- 4 believe.
- 5 Q And the position has been the same for
- 6 several years? The response position of Lorillard's
- 7 and the recommendation?
- 8 A I believe substantively the position
- 9 has -- the position by the Loews board of directors
- 10 has been the same for -- since these proposals began
- 11 to be introduced.
- 12 Q Do you know who developed that general
- 13 position?
- 14 A I don't know who specifically developed
- 15 that, but certainly as CEO of Lorillard, both I and
- 16 my general counsel did have input into that.
- 17 Q Would the putting together of this
- 18 position of recommendation for the Loews board
- 19 involve active participation by Loews Corporation
- 20 general counsel or deputy general counsel?
- MR. WACHTELL: Object to the form.
- Q Hirsch or Garson?
- 23 MR. WACHTELL: Object to the form. You
- 24 can answer, if you know what role they played, if
- 25 any.

```
1 A. Tisch
```

- 2 A I would presume that they would have
- 3 worked to put together the position. But that's a
- 4 presumption on my part.
- 5 Q And this is generally true of years
- 6 before? This is kind of a standard operating
- 7 procedure?
- 8 A Yes. The general counsel would receive
- 9 the shareholder proposal, and he would, I presume,
- 10 be the one that would -- have to be the one to put
- 11 together the response for approval by the board of
- 12 directors.
- Q Would you term this as a position,
- 14 policy, or how would you term it?
- 15 A This is --
- MR. WACHTELL: What is this?
- MR. MAHER: The paragraph that we
- 18 referred to.
- 19 MR. WACHTELL: It is a recommendation by
- 20 the board. Are you referring to something different
- 21 than that?
- ${\tt Q}$ Do you consider this a statement of
- 23 policy or not?
- 24 A No. I consider this a recommendation by
- 25 the board.

```
A. Tisch
     Q Do you consider it a position that the
3 board is taking?
 4
             MR. WACHTELL: I think he just told you,
5
    he considers it a recommendation by the board to the
    stockholders.
7
        Q Do you consider it a position the board
    is taking?
9
         A No. I consider it a recommendation.
10
        Q Do you consider that the board is
11 presenting this paragraph as a truthful statement of
12 their position?
        A I think that the board is recommending
13
14 that the shareholders vote against the proposal
   because of the reasons as delineated in the
15
16 response.
    Q And the response is presented by the
17
    board as to what they believe to be a truthful
18
19
   statement?
             MR. WACHTELL: As to what Lorillard has
20
```

21 been doing. Is that your question?

MR. MAHER: No.

MR. WACHTELL: Well, then, what is your

22

23

24 question?

25 Q Are --

```
1 A. Tisch
```

- 2 MR. WACHTELL: Look --
- 3 Q The board --
- 4 MR. WACHTELL: Mike, I am sorry, I am
- 5 sorry. A recommendation is a recommendation. There
- 6 are then facts set forth in support of the
- 7 recommendation.
- 8 Are you asking whether the board believes
- 9 that the facts are true? What is your question? If
- 10 you would just say what the question is, the witness
- 11 can answer it. I think you're playing a game here.
- 12 Q Does the board -- is the board presenting
- 13 this statement as a truthful statement?
- MR. WACHTELL: What is this? Is it the
- 15 board's stating that the facts recited --
- MR. MAHER: The paragraph that starts --
- 17 in fact, I will read the whole paragraph. "For over
- 18 30 years, Lorillard remained" --
- MR. WACHTELL: No, that is not the whole
- 20 paragraph. That is not the whole paragraph. The
- 21 paragraph starts, "The board of directors recommends
- 22 a vote against..."
- 23 A recommendation is not a fact. It is an
- 24 opinion. There are then facts that the witness has
- 25 told you are recited in support of the

- 1 A. Tisch
- 2 recommendation.
- 3 Are you now asking whether the
- 4 recommendation is true, whether the facts recited
- 5 were believed by the board to be true? What is your
- 6 question?
- 7 All you have to do is tell us what your
- 8 question is and he can answer it.
- 9 Q Do you understand the question?
- 10 A No.
- 11 Q Okay. As it relates to the paragraph
- 12 we're referring to --
- A From "The board of directors recommends"?
- 14 Q From "The board of directors recommends a
- 15 vote against proposal number 8." The following
- 16 paragraph seems to state a position that the board
- 17 has taken in support of their recommendation for a
- 18 vote against proposal number 8.
- MR. WACHTELL: Object to form. It
- 20 doesn't seem to --
- 21 Q Am I correct?
- MR. WACHTELL: No. It doesn't seem to
- 23 state anything of that sort, and I object to the
- 24 question as to form.
- Q Go ahead. Am I incorrect?

```
1 A. Tisch
```

- 2 A Incorrect about what?
- 3 Q That it is stating a position in support
- 4 of their recommendation?
- 5 A Because Lorillard has enunciated their
- 6 position as delineated in the paragraph below.
- 7 Q Is the board adopting this as being the
- 8 basis for their recommendation for a vote against
- 9 proposition -- proposal number 8?
- 10 MR. WACHTELL: Object to the form. You
- 11 are misstating what is there. I think -- I don't
- 12 know what game you're playing but you're just
- 13 misstating what is there.
- 14 The board is stating its understanding of
- 15 certain facts of what Lorillard does, and is using
- 16 that statement as the basis of a recommendation.
- What is it you're asking?
- 18 Q Is the board accepting this paragraph as
- 19 a true statement?
- MR. WACHTELL: Is your question whether
- 21 the board believes that those are true facts as to
- 22 Lorillard? Is that the question?
- MR. MAHER: Correct.
- MR. WACHTELL: Fine. That's a question I
- 25 can understand.

```
1
                       A. Tisch
2
            MR. MAHER: Okay.
3
         A The board accepts this as facts, as facts
    presented by Lorillard.
        Q True facts?
5
             Are there false facts?
6
         Α
7
         Q I don't know. True facts?
         A As facts.
8
         Q True facts?
9
10
    A I said as facts.
             MR. WACHTELL: I think the witness is
11
12 saying --
13
        Q Untrue facts?
14
              MR. WACHTELL: I think the witness is
    saying it is a tautology that a fact by definition
15
16 is a fact. If it is a fact, it's true.
    Q Is that correct?
17
18
             MR. WACHTELL: That's a pretty fancy
19
   word, "tautology," isn't it?
         Q Do you accept your counsel's
20
21
    characterization of what your answer should be?
22
        A Yes, I --
```

MR. WACHTELL: No. He gave you the

24 answer, Mike, and you're playing games here, really

25 wasting time. It is not my characterization. It

- 2 was his.
- 3 MR. MAHER: I think --
- 4 MR. WACHTELL: I just supplied the fancy
- 5 word "tautology."
- 6 MR. MAHER: I think the judge can read
- 7 what you're saying and get an idea as to what is
- 8 happening.
- 9 MR. WACHTELL: Do you want to have it
- 10 read back? The witness told you that he didn't know
- 11 that there was any fact other than a true fact. And
- 12 I then provided, probably mistakenly, the fancy word
- 13 "tautology," which probably should never be used in
- 14 any litigation. I'll try never to use it again.
- MR. MAHER: I explained yesterday that
- 16 Florida has taken a bit of a different position than
- 17 they have in the past as it relates to suggestive
- 18 commentaries by counsel. And they are getting
- 19 extremely critical of people that suggest responses
- 20 to the deponent.
- 21 MR. WACHTELL: I am not making any
- 22 suggestions to this deponent. But when you have
- 23 asked the question of the witness and he has
- 24 answered you three times, at some point, because you
- 25 seem not to hear the answer, or choose not to hear

- 2 the answer, a point comes where one does wish to
- 3 point out to you what the witness is saying to you
- 4 and has said to you.
- Now do you have a question, Mike?
- 6 Because otherwise we just have harassment going on
- 7 here.
- 8 Q As it relates to the paragraph we have
- 9 been referring to, the board of directors, you have
- 10 indicated, takes the statements contained therein as
- 11 being fact.
- 12 I would assume that the board of
- 13 directors has placed trust in Lorillard in
- 14 presenting those facts and accepts them as fact; is
- 15 that correct?
- 16 A That is correct.
- 17 (Pause.)
- 18 Q We were given some copies of proxy
- 19 statements -- excuse me -- of minutes of board
- 20 meetings of the board of directors of Loews. I am
- 21 going to hand to you the first one. It appears that
- 22 you were in attendance. In fact, it looks like
- 23 2/21/95.
- 24 I would assume that your capacity would
- $\,$ 25 $\,$ be as the CEO of Lorillard at that point this time.

- 2 MR. WACHTELL: No. His capacity would be
- 3 as a director of Loews.
- 4 MR. MAHER: Okay. Or both.
- 5 A No.
- 6 Q No?
- 7 A No. My attendance at Loews board
- 8 meetings is as a director of Loews.
- 9 Q So that when you give a report as it
- 10 relates to Lorillard, at that board meeting do you
- 11 take off your board hat and put on your CEO hat?
- 12 A No.
- 13 Q Don't you as the -- when you were chair
- 14 of -- excuse me -- CEO of Lorillard didn't you make
- 15 reports to the Loews board meetings as to what was
- 16 going on with Lorillard?
- 17 A Each one of the subsidiaries is presented
- 18 by a director of what goes on in each one of the
- 19 subsidiaries. I reported what was going on at
- 20 Lorillard. I happened to be by coincidence the
- 21 chairman and CEO of Lorillard. I also reported on
- 22 what was going on at Bulova. I had no relationship
- 23 to Bulova whatsoever at the time.
- 24 Q Okay.
- $\,$ 25 $\,$ $\,$ A $\,$ No outside -- no person outside the board

```
1 A. Tisch
```

- 2 of directors attends the Loews board meeting with
- 3 the exception of the general counsel and the chief
- 4 financial officer.
- 5 Q And neither of them are board members?
- 6 A That is correct.
- 7 Q As it relates to these particular
- 8 minutes, are you able to tell from reviewing these
- 9 minutes as to whether they're complete?
- 10 A First of all, I'd have to read them.
- 11 Q Go ahead. It won't take you long.
- 12 (Witness reading.)
- 13 MR. LONG: Are you basically asking
- 14 whether there have been any redactions?
- MR. MAHER: I am asking him to review it
- 16 and tell me whether it is complete. So I guess if
- 17 there have been redactions, he would know but I
- 18 wouldn't.
- 19 A What's the question?
- 20 Q Does that fully reflect the minutes of
- 21 the board meeting of that date? What is the date?
- 22 February the --
- 23 A February 21, 1995.
- To the best of my knowledge, it does.
- 25 Q Does it appear that there is anything --

```
1
                         A. Tisch
 2
               MR. WACHTELL: Hold it.
               MR. LONG: There are clearly redactions
 3
     on there. That is not an issue, is it?
               MR. WACHTELL: It reflects the minutes to
 5
     the extent that there was a request which has been
    responded to in this litigation. Stuff that had
    nothing to do with the request has been redacted
 9
    out.
               MR. BOFFA: As I told you yesterday.
10
          A If you're showing --
11
               MR. MAHER: Who determined -- you
12
    determined as to whether it is relevant or not in
13
14
    making those redactions, correct?
               MR. WACHTELL: A determination has been
15
    made, as it always is, by counsel in responding to a
16
17
    document request in any litigation which documents
    or portions of documents have anything to do with
18
19
     the request that has been made.
20
               Are you challenging that?
21
               MR. MAHER: I am challenging your
22
     conclusion about whether something is relevant or
```

not may not be the same as mine or the judge's.

MR. WACHTELL: Why don't you challenge it

23

24

25

before the Court then.

```
1 A. Tisch
```

- 2 MR. MAHER: We will.
- 3 MR. WACHTELL: Fine.
- 4 MR. MAHER: But all I am trying to do is
- 5 establish for the record some things.
- 6 MR. WACHTELL: Mr. Boffa just said that
- 7 he told you yesterday that this was redacted.
- 8 BY MR. MAHER:
- 9 Q Is there anything of substance that was
- 10 conducted at that board meeting reflected in those
- 11 minutes?
- 12 A If you're now telling me that these are
- 13 not the complete minutes of the February 21st board
- 14 meeting, there have been certain items that were
- 15 taken out of it, then of course not.
- 16 Q Do you have any recollection of that
- 17 meeting?
- 18 A Not specifically.
- 20 what took place at that meeting?
- 21 A No.
- 22 Q Have you reviewed prior to this
- 23 deposition those minutes, other than in your
- 24 capacity as a board member at the next meeting, have
- 25 you reviewed them in preparation for the deposition?

```
1
                       A. Tisch
       A No.
3
          Q Have you been consulted as to what was
    redacted from those minutes?
5
         A
             No.
6
             So you have no particular knowledge of
    what material was contained in the redactions?
8
         A That is correct.
9
         Q Thank you.
10
              (Pause.)
          Q At that board meeting and others
11
12
    generally, was there, as a rule, a report given by
    all subsidiaries as part of the board meeting?
13
14
              MR. WACHTELL: Object to the form of the
    question. The witness told you the reports were
15
16
    given with respect to subsidiaries and not by
    subsidiaries.
17
    Q Go ahead.
18
19
              THE WITNESS: Would you repeat the
    question, please.
20
21
              (Question read.)
22
          Q On behalf of all subsidiaries.
```

MR. WACHTELL: No. I still object to the

A A Loews Corporation director reported on

23

25

24 form. You can answer.

```
1 A. Tisch
```

- 2 the results of each subsidiary.
- 3 Q At all board meetings?
- 4 A Typically, I would say that it is the
- 5 rule, and there may be exceptions to the rule, from
- 6 one meeting to another results of -- significant
- 7 issues of each division -- I am sorry -- each
- 8 subsidiary are reported.
- 9 Q Are board meetings recorded by machine?
- 10 A No, not to my knowledge.
- 11 Q Are minutes taken by the secretary of the
- 12 board?
- MR. WACHTELL: I don't understand the
- 14 question. I object to the form.
- 15 A Minutes characterized as being something
- 16 other than -- something like this in its full
- 17 version?
- 18 Q Yes.
- 19 A This is the minutes that are taken.
- 20 Q Is a secretary generally responsible for
- 21 assembling that?
- 22 A Yes.
- 23 Q And taking notes, whatever, so that there
- 24 is an accurate reflection of what went on at the
- 25 board meeting?

- 2 A Yes.
- 3 Q As it relates to this particular board
- 4 meeting and others generally, give me an idea as to
- 5 what sort of discussions might have gone on about
- 6 Lorillard at that kind of meeting? The typical,
- 7 where you are economically and that kind of thing,
- 8 or what?
- 9 A Do you want me to characterize my
- 10 typical --
- 11 Q Yes, that would be great.
- 12 A -- report to? Typically, I would report
- 13 on the unit sales results for the previous month and
- 14 year-to-date. I would talk about the financial
- 15 results for the previous month and year-to-date.
- 16 And I would talk about some of the key issues that
- 17 were being faced by the company. And I would
- 18 characterize those typically as marketing and
- 19 sales-related issues.
- 20 Q Would you ever in doing a Lorillard
- 21 report talk about the status of any litigation?
- 22 A It has happened.
- 23 Q Have you ever in giving your report on
- 24 Lorillard talked about the Florida statute that we
- 25 previously referred to as to Medicaid recovery?

- 2 A I don't believe that I had, but I can't
- 3 be sure of that.
- 4 Q Has there ever been any general
- 5 discussion of that type of statute and that other
- 6 states may be looking at them?
- 7 A There may have been, but I don't recall
- 8 specifically. But if it were, it would typically be
- 9 a -- I would imagine it would have been a one or
- 10 two-sentence report.
- 11 Q Is there generally discussion that
- 12 emanates from these reports, or questions that are
- 13 asked by board members?
- 14 A Not too often. But there have been
- 15 questions, follow-up questions.
- 16 Q Have there ever been any discussions at
- 17 those board meetings as it relates to Lorillard's
- 18 positions on FDA regulation?
- 19 A Not to my recollection.
- Q How about health and smoking?
- 21 A Not to my recollection.
- 22 Q Has there ever been any board discussion
- 23 at a board meeting concerning the Harley-Davidson
- 24 brand?
- MR. WACHTELL: We are still talking about

```
1 A. Tisch
```

- 2 a Loews board meeting, correct?
- 3 MR. MAHER: Loews board meeting. Yes.
- 4 A Yes. I do remember some discussions.
- 5 Q Tell me about that.
- 6 A Well, I would characterize that in two
- 7 different categories.
- First was in the sales results category,
- 9 simply reporting because it was a new brand that was
- 10 of interest, something that was happening in our
- 11 marketing area that I would have reported on.
- 12 And secondly, the second characterization
- 13 would be concerning the litigation involving
- 14 Harley-Davidson.
- Q What was the discussion about the
- 16 litigation?
- 17 A It was a report to the board of Loews
- 18 that a litigation had been commenced.
- 19 Q Any additional information?
- 20 A If I remember correctly, it was over a
- 21 period of several meetings that I would report on
- 22 the status of the discussions of that particular --
- 23 I forget whether it was a litigation per se or a
- 24 threatened litigation.
- Q Was there ever any --

```
1
                         A. Tisch
      A I believe there was a suit that was
 3
    filed.
 4
          Q Was there ever any discussion at the
5
    board level concerning the recommendation to vote
    against proposal number 10, which I am going to hand
    you generally a copy of, which is noted as
7
    Plaintiffs' Exhibit 3 to James Tisch's deposition
9
    (handing)?
10
               (Witness reviewing.)
11
          A Okay.
12
               Was there ever any board discussion
    concerning the formulation of the language in
13
14
    support of the recommendation?
          A Board discussion by Loews Corporation?
15
16
          Q Yes.
          A I do not believe so. I believe that -- I
17
    would characterize it more as an approval of the
18
19
    language that was put in this proposal.
               I don't recall a specific discussion
20
21
    about any such language.
          Q Was there any input from any board member
22
```

that you know of to the development of this

23

24

25

language?

A I don't know.

```
1 A. Tisch
```

- 2 Q Do you know who developed the language?
- 3 A I don't know.
- 4 Q Was this language that would have been
- 5 approved by Loews Corporation?
- 6 A Well, it was --
- 7 MR. WACHTELL: Object to the form.
- 8 Q By the board of directors?
- 9 A It was approved by the board of
- 10 directors.
- 11 Q Do you think that Barry Hirsch had some
- 12 input in the development of that language?
- MR. WACHTELL: Object to the form.
- 14 Q The language beginning on page 48,
- 15 "Lorillard does not permit the cigarette brands it
- 16 owns to be used on toys," and ending with,
- 17 "Accordingly, the board of directors recommends a
- 18 vote against this proposal"?
- 19 A Well, this was --
- 20 Q And there were several sentences in
- 21 between.
- 22 A These are factual statements from
- 23 Lorillard. So I would presume that Lorillard
- 24 developed the rationale.
- 25 Q I am asking basically for your knowledge,

```
1 A. Tisch
```

- 2 specific knowledge at this point --
- 3 A I don't have any specific knowledge.
- 4 Q -- whether Barry Hirsch did or didn't
- 5 input this.
- 6 A I don't have any specific knowledge on
- 7 this.
- 8 Q Thank you. Looking at page 47, the
- 9 language beginning, "Harley-Davidson has licensed
- 10 its name and logo to at least three toy
- 11 manufacturers who sell more than twenty different
- 12 Harley-Davidson toys for various ages, beginning
- 13 with three and above, " was there any ever any
- 14 discussion of that position by the Loews board?
- MR. WACHTELL: Object to the form of the
- 16 question on two different grounds. One, he has
- 17 already told you he doesn't recall a discussion of
- 18 the proposal of the Loews board. Second place, I
- 19 think you are mischaracterizing the nature of the
- 20 statement.
- Q Go ahead.
- 22 A The question being?
- 23 Q Was there ever any discussion of that
- 24 particular sentence?
- 25 A Not that I can recall.

```
A. Tisch

Q Has there ever been any discussion of
```

- 3 that particular sentence at a Lorillard board
- 5 chae particular sentence at a horiztata board
- 4 meeting?
- 5 A Not that I can recall.
- 6 Q Has there ever been any discussion of
- 7 that particular sentence or the tenor of it between
- 8 yourselves and Laurence --
- 9 MR. WACHTELL: One second.
- MR. WACHTELL: One second.
- MR. MAHER: I am not finished with my
- 13 question yet.
- MR. WACHTELL: I know, but I am
- 15 commenting on the last question.
- 16 This is the 1996 proxy statement. When
- 17 you are asking him whether there was a discussion of
- 18 that at the Lorillard board, he wasn't on the
- 19 Lorillard board, as I think you know.
- Q Okay.
- 21 A At the time.
- 22 Q To your knowledge, was there any
- 23 discussion at the Lorillard level?
- 24 A To my knowledge, no.
- Q Was a similar proposal such as this one

```
1
                        A. Tisch
    made in the year previous to 1996?
3
              MR. WACHTELL: With respect to
 4
    Harley-Davidson?
              MR. MAHER: Yes.
5
6
              It may have been but I don't remember
7
    specifically.
          Q How about 1995 -- 1994? Excuse me.
9
          A It may have been. I do recall that there
10
    was a -- at one of the Loews annual meetings someone
    showed a Harley-Davidson toy. And that was the
11
12
    first time I was made aware of the existence of such
13
    a toy.
14
          Q
              When do you think that was?
            It was either '94 or '95.
15
          Α
16
          Q Do you know who that was that showed the
17
    toy?
          A I believe it was Dr. John Slade.
18
19
          Q Who is he?
              He is a, I believe, a shareholder of
20
21
    Loews who has regularly attended the Loews annual
```

A I believe that he questioned why

Q Was there any discussion beyond showing

meetings. S-L-A-D-E.

22

23

25

24 the toy?

- 2 Lorillard would be marketing a cigarette when there
- 3 is such a toy.
- 4 Q Was there any response?
- 5 A Well, like I said, this was the first
- 6 time I had been made aware of such a marketing
- 7 effort by Harley-Davidson. And we -- I believe the
- 8 response was that we would look into it.
- 9 Q Okay. Who made the response?
- 10 A Probably it would be Laurence Tisch.
- 11 Q This is as the chair of the meeting?
- 12 A As the chair of the meeting. That's
- 13 correct.
- Q Was there any follow-up on that?
- 15 A Well, as part of the total follow-up,
- 16 Harley-Davidson and Lorillard agreed that there
- 17 would be a cessation of the marketing of
- 18 Harley-Davidson cigarettes.
- 19 Q Did -- after that meeting did Laurence
- 20 Tisch ask to be brought up to date or direct that it
- 21 be determined whether or not they're doing these
- 22 toys and how many of them and this kind of thing?
- 23 A Did he ask specifically?
- 24 Q Yes.
- 25 A I don't believe so.

- 1 A. Tisch
- 2 Q Was there -- if there was follow-up, tell
- 3 me how it happened and who was making it happen.
- 4 A The CEO of Lorillard -- I was the CEO at
- 5 the time, and it was just presumed that I would
- 6 follow up on it and make sure that there was a
- 7 policy consistent with what Lorillard was doing.
- 8 Q You did follow up on it?
- 9 A The ultimate result of the follow-up and
- 10 a whole number of other factors was the agreement to
- 11 cease marketing Harley-Davidson cigarettes.
- 12 Q When?
- 13 A The conclusion of that was after my
- 14 tenure as CEO of Lorillard. However, it was
- 15 initiated during my tenure.
- Q Who agreed on the 2001 date?
- 17 A Harley-Davidson, obviously, and the CEO
- 18 and chief operating officers of Lorillard.
- 19 Q Did you -- were you involved in the
- 20 discussions of that date?
- 21 A No.
- Q As a CEO?
- 23 A No. That was after my -- after my
- 24 termination as CEO.
- ${\tt Q} {\tt Was}$ there any date mentioned in the

```
1 A. Tisch
2 discussions while you were still CEO?
```

Not to my recollection.

- 5 Tisch as to what you had found out about
- 6 Harley-Davidson toys and that kind of thing?
- 7 A I reported back to the board on the
- 8 results of the discussions of Harley-David -- with
- 9 Harley-Davidson.

Α

- 10 Q Did you determine that the proposal that
- 11 was made by Dr. Slade that, number one,
- 12 "Harley-Davidson has licensed its names and logos
- 13 to at least three different toy manufacturers who
- 14 sell more than 20 different Harley-Davidson toys for
- 15 various ages, beginning with three and above,
- 16 Harley-Davidson brand bicycles have been advertised
- 17 on television, Harley-Davidson stores sell
- 18 Harley-Davidson branded clothing in children's
- 19 sizes, a large sign promoting Harley-Davidson is
- 20 located on the outfield fence of the Brewers Stadium
- 21 in Milwaukee where it is clearly seen during
- 22 televised broadcasts of baseball games, and
- 23 Harley-Davidson branded toys and clothing,
- 24 television and advertising and stadium signage
- 25 promote Harley-Davidson brand cigarettes," did you

- 2 determine that all of those statements were
- 3 accurate, in your investigation?
- 4 A I wouldn't characterize it as an
- 5 investigation, per se.
- 6 Q Follow-up.
- 7 A Part of my follow-up?
- 8 Q Yes.
- 9 A I didn't think that it was necessary to
- 10 go and specifically determine each one of these as
- 11 facts. At that point, that and other issues caused
- 12 us to believe that we should work with
- 13 Harley-Davidson to discuss how we can terminate the
- 14 agreement.
- 15 Q Did you report back to Laurence Tisch as
- 16 to your findings?
- 17 A As I said before, I reported back to
- 18 Laurence Tisch as part of a board report on the
- 19 results of our discussions with Harley-Davidson.
- 20 Q And what --
- 21 A I don't want to say our discussions
- 22 because I did not sit face to face with the
- 23 Harley-Davidson executives or lawyers. So I'm
- 24 taking it on -- that was during and after my tenure
- as CEO.

- 2 Q As far as the statements contained on
- 3 page 47 that I have read before, was there ever any
- 4 conclusion by you as a CEO of Lorillard, you as a
- 5 board member of Loews, or the board of Loews, that
- 6 those statements were truthful or untruthful?
- 7 A The fact that John Slade stood there with
- 8 a Harley-Davidson motorcycle in his hand --
- 9 MR. WACHTELL: Toy motorcycle?
- 10 THE WITNESS: Toy motorcycle.
- MR. WACHTELL: Not one that goes running
- 12 around on the highways.
- 13 A He is not particularly strong -- a toy
- 14 motorcycle, was proof enough to me of the existence
- 15 of such a toy. Whether there is a sign at the
- 16 Milwaukee Brewers Stadium or not, which may or may
- 17 not have violated the rules of the advertising code,
- 18 that I never did.
- 19 Q Had you ever been advised prior to that
- 20 shareholders' meeting by Dr. Slade or anyone that
- 21 Harley-Davidson had toys, and there was a
- 22 Harley-Davidson brand bicycle and it sells brand --
- 23 Harley-Davidson branded clothing in children's
- 24 sizes, prior to that meeting?
- 25 A Not to the best of my recollection. No.

- 2 Q To your knowledge, in your follow-up did
- 3 you ever find out that anybody had been told at
- 4 Lorillard or Loews Corporation about these toys and
- 5 products?
- 6 A No, I did not find out any such
- 7 information.
- 8 Q Did you try to find it out?
- 9 A Like I said, I accepted the fact that the
- 10 Harley-Davidson toy motorcycle existed based on
- 11 Dr. Slade's presentation.
- 12 Q In Dr. Slade's presentation he also
- 13 stated that "Nicotine addiction is a pediatric
- 14 disease; 3,000 children become regular smokers each
- 15 day, and of these 1,000 will eventually die because
- 16 of the cigarette."
- 17 Was there any discussion about that
- 18 particular statement at the shareholders' meeting?
- MR. WACHTELL: I think you're confusing
- 20 two different things, Mike.
- 21 The statement you just read is from the
- 22 shareholder proposal for the 1996 annual meeting.
- 23 The statement and showing of the toy that the
- 24 witness has been testifying about and you have
- 25 previously been asking him about was an -- a

```
A. Tisch

2 personal presentation, and I would assume, and I

3 think the witness indicated, at a prior shareholder

4 meeting. So I don't know whether --

5 MR. MAHER: I could be mistaken.

6 Q Is that correct?
```

- 7 A That's correct.
- 8 Q So it is not at this meeting?
- 9 MR. WACHTELL: That isn't the meeting.
- 10 A No.
- MR. WACHTELL: That's a proposal --
- 12 Q Okay.
- MR. WACHTELL: That's something that goes
- 14 in the proxy statement.
- 15 A If I remember correctly, we had already
- 16 concluded -- Lorillard had already concluded its
- 17 negotiations with Harley-Davidson to discontinue the
- 18 marketing of Harley-Davidson cigarettes.
- MR. WACHTELL: And shareholder proposal
- 20 for the 1996 proxy report with respect to
- 21 Harley-Davidson recognizes that by its terms, and it
- 22 is complaining, why isn't it being terminated
- 23 earlier.
- So the incident with the toy was prior,
- 25 long prior to -- I don't know -- was prior to this,

```
1
                         A. Tisch
    at some prior shareholders' meeting.
3
          Q Was there a proposal at the prior
    shareholders' meeting, such as this?
          A I already answered that I do not recall
5
    whether there had been or not.
7
          Q It is probable there was?
8
              MR. WACHTELL: No.
9
          A You know, don't put words in my mouth. I
    said I don't recall whether there was or not.
10
          Q So he just stands up at a meeting with
11
    the little Harley-Davidson motorcycle and -- but no
12
13
    proposal before the shareholders' meeting, and says,
14
    golly gee, here's a motorcycle with a
    Harley-Davidson name on it?
15
16
              MR. WACHTELL: Is that a question?
          Q Is that what happened?
17
          A Quite possibly, yes. But I don't
18
19
    recall. I don't recall whether there was a proposal
    that had already been submitted with the
20
21
    presentation of it.
        Q To your knowledge --
22
```

MR. WACHTELL: Did you complete your

Q Was there ever --

23

25

24 answer?

```
1
                         A. Tisch
 2
              MR. WACHTELL: Did you complete your
 3
    answer?
 4
               THE WITNESS: Yes.
5
              To your knowledge, was there ever any
    discussion by the board in taking the position to
    vote against proposal number 10 with reference to
7
    the language, "Nicotine addiction is a pediatric
9
    disease; 3,000 children become regular smokers each
10
    day, and of these 1,000 will eventually die because
    of the cigarette"?
11
12
              Was there any discussion specifically on
13
    that?
14
               Yes.
          Q
              Not to -- not that I recall.
15
          Α
16
          Q Was it eventually agreed that the selling
    of the Harley-Davidson brand cigarette was a
17
    violation of company policy?
18
19
          A I wouldn't characterize -- I wouldn't
    characterize it as that.
20
21
               There were a whole host of reasons as to
22
    why we determined that we should not continue
```

marketing Harley-Davidson cigarettes. But there was

never any specific determination vis-a-vis company

23

24

25 policy.

```
1
                         A. Tisch
 2
               Was it ever discussed that the
     Harley-Davidson cigarette would be inconsistent with
 3
     the representation made in the 1994 annual report
    with reference to discouraging smoking by people
    under legal age?
 7
               MR. WACHTELL: Object to the form. I
    don't understand the question.
 9
          A Would you repeat the question.
10
               MR. MAHER: Read it back, please.
               (Question read.)
11
               This was at a Loews board meeting or at a
12
    Lorillard meeting?
13
14
          Q
              Either.
              Not to my recollection.
15
          Α
16
               When a proposal such as Exhibit 3 is
17
     presented is it included in a board package for
    board consideration?
18
19
          Α
              Yes.
              To your recollection, was this included?
20
21
               If this was in the proxy statement, then
    it was included in the package that the board -- the
22
```

Loews board of directors saw before the proxy

Q Did you determine that the Lorillard sale

statement was prepared.

23

24

```
1 A. Tisch
```

- 2 of the Harley-Davidson brand cigarette was a
- 3 violation of company policy that the company would
- 4 not market to under legal age persons?
- 5 A Didn't I already answer that?
- 6 Q No.
- 7 A I made no specific determination of that
- 8 particular fact. It just was part of a total
- 9 decision that we should cease marketing
- 10 Harley-Davidson cigarettes.
- 11 Q What other reasons were there for ceasing
- 12 to market Harley-Davidson cigarettes?
- 13 A To the best of my recollection,
- 14 Harley-Davidson itself had grown increasingly
- 15 agitated about the existence of this license. And
- 16 they were dissatisfied with having decided to market
- 17 a cigarette. The sales performance of the product
- 18 was mediocre at best and did not prove to be a huge
- 19 windfall --
- MR. WACHTELL: Kids didn't buy it.
- 21 A -- for Lorillard. And we just --
- 22 Lorillard just was not satisfied with the way the
- 23 brand was going.
- 24 Q You say that Harley-Davidson was becoming
- 25 agitated, I think you used the word?

```
A. Tisch
         A That's correct.
 3
         Q About what?
          A About the existence of the license.
5
          Q Did they express a concern that it was
    something that could be perceived as marketing to
7
    underage smokers, to children?
8
          A Yes.
9
          Q Who did you speak with about that at
10
    Harley-Davidson?
          A I had spoken with Richard Teerlink who is
11
    the CEO, and Jeffrey Bluestein who is the president.
12
             What did they tell you?
13
14
             They expressed their concern that people
    under -- I forget whether it was 18 or 21 -- felt
15
16
    that this would be a desirable product.
17
          Q Did you ever relate these conversations
    to Laurence or Robert Tisch?
18
19
          A Not to my recollection.
20
          Q Did you ever relate them to any other
```

person on the Loews board?

A Not to my recollection.

A Not to my recollection.

Q When did these conversations --

Q Did you ever relate them to Barry Hirsch?

21

22

23

24

```
1
                        A. Tisch
 2
             MR. WACHTELL: Michael, it is seven
 3 minutes after 1:00. If you --
 4
              MR. MAHER: Do you want to take a lunch
5 break?
6
              MR. WACHTELL: Unless you are going to
7 wrap up in the next few minutes.
8
              MR. MAHER: Probably not.
              MR. WACHTELL: I was hoping.
9
               MR. MAHER: Against hope. I won't be too
10
11 long, though.
12
               THE VIDEOGRAPHER: We are off the video
13 record at 1:09 p.m.
14
              (Whereupon, at 1:09 p.m., a luncheon
15 recess was taken.)
16
17
18
19
20
21
22
23
24
25
```

```
2 AFTERNOON SESSION
```

- 3 (Time noted: 1:45 p.m.)
- 4 THE VIDEOGRAPHER: We're back on the
- 5 video record after a luncheon recess. Today's date
- 6 is August 7, 1996. The time is 1:45 p.m.
- 7 ANDREW H. TISCH,
- 8 having been previously duly sworn, was
- 9 examined and testified further as follows:
- MR. MAHER: Would you read back the last
- 11 question, please.
- 12 (Record read.)
- 13 EXAMINATION
- 14 BY MR. MAHER: (continued)
- 15 Q At the time of the shareholders' meeting
- 16 where Dr. Slade held up the toy motorcycle, what was
- 17 the extent of the discussion or explanation given by
- 18 Laurence Tisch in response to Dr. Slade?
- 19 A After the meeting?
- 20 Q During the meeting and --
- 21 A During the meeting.
- Q Yes.
- 23 A I believe he -- I may be characterizing
- 24 more than anything else -- expressed some similar
- 25 surprise and said, we'll look into it.

- 2 Q After the meeting were there additional
- 3 discussion about it?
- 4 A No. The presumption was that I was gonna
- 5 look into it as part of the overall Harley-Davidson
- 6 issue.
- 7 Q And it was your understanding that
- 8 Laurence Tisch wanted follow-up on that particular
- 9 issue as it relates to Harley-Davidson cigarettes?
- 10 A That -- it was my understanding that he
- 11 wanted -- he wanted something done about it, or at
- 12 least wanted it looked into. As the CEO of
- 13 Lorillard I took it on myself as my responsibility.
- 14 Q Did Laurence Tisch have any discussion
- 15 with Dr. Slade about the position that nicotine
- 16 addiction is a pediatric disease?
- MR. WACHTELL: When?
- 18 MR. MAHER: At that meeting or after that
- 19 meeting.
- 20 A I don't remember any discussion at that
- 21 meeting. And I would have no idea whether he had
- 22 any discussion after the meeting.
- 23 Q Did you or anyone else report to Laurence
- 24 Tisch or other members of the board concerning the
- 25 information that you found following up that

```
1 A. Tisch
```

- 2 particular meeting when Dr. Slade held up the
- 3 motorcycle?
- 4 MR. WACHTELL: Wasn't that asked and
- 5 answered before lunch?
- 6 MR. LONG: Only twice.
- 7 MR. WACHTELL: Only twice?
- 8 MR. LONG: Yes.
- 9 MR. WACHTELL: Michael, that has all been
- 10 covered.
- MR. MAHER: I added a person.
- 12 Q Anybody else?
- MR. WACHTELL: Well, if you have a new
- 14 question that doesn't repeat previous grounds, why
- 15 don't you ask the newer part.
- 16 Q What I am asking is whether or not anyone
- 17 else reported on that follow-up --
- MR. WACHTELL: If you know.
- 19 Q -- to Laurence Tisch or other members of
- 20 the Loews board.
- 21 A Not that I know of.
- ${\tt Q}$ He asked for follow-up, and to your
- 23 knowledge he never got any report of the follow-up?
- 24 A The report of the follow-up came in the
- 25 form of report to the board on the overall

- 2 Harley-Davidson issue.
- 3 Q And so the specific questions were not
- 4 addressed at the board?
- 5 MR. WACHTELL: What specific questions?
- 6 MR. MAHER: Whether it sells its names
- 7 and logos to at least three different toy
- 8 manufacturers who sell more than 20 different
- 9 Harley-Davidson toys for various ages, that there
- 10 are Harley-Davidson bicycles advertised, that there
- 11 are Harley-Davidson stores that sell Harley-Davidson
- 12 branded clothing in children's sizes --
- MR. WACHTELL: I don't think those
- 14 statements have question marks after them.
- 15 A Did I ever walk into the Loews board
- 16 meeting and say, Harley-Davidson does or does not
- 17 sell -- licenses its name to three different toy
- 18 manufacturers who have 20 different labels? No.
- 19 Did I ever walk into the Loews board meeting and
- 20 say, we have reached a settlement whereby we are
- 21 going to discontinue the sales of Harley-Davidson?
- 22 Yes.
- 23 Q Did you ever determine the accuracy or
- 24 the inaccuracy of the statements that were contained
- 25 in Plaintiffs' Exhibit 3 --

- 2 A Excuse me.
- 3 MR. WACHTELL: I have a very vivid
- 4 recollection of the witness answering that question
- 5 before lunch, and I think I can give you virtually
- 6 his exact words which was, Dr. Slade held up a toy
- 7 and that was good enough for me, I did not have to
- 8 find out whether they had other toys, or words to
- 9 that effect.
- MR. MAHER: I understand.
- MR. WACHTELL: So why are you asking the
- 12 same questions over and over?
- MR. MAHER: I don't think he has answered
- 14 that.
- MR. WACHTELL: I think he has, but I will
- 16 humor you and let him answer again.
- 17 A Would you ask me the question again.
- MR. MAHER: Read it back, please.
- 19 (Question read.)
- MR. WACHTELL: You mean the statements in
- 21 the proposal part; is that correct?
- MR. MAHER: Correct.
- MR. WACHTELL: I think you have to be
- 24 more precise than this.
- 25 A There are a whole bunch of parts of --

- 2 Q Do you want me to ask it specifically?
- 3 A Yes.
- 4 Q "Harley-Davidson has licensed its names
- 5 and logos to at least three different toy
- 6 manufacturers who sell more than 20 different
- 7 Harley-Davidson toys for various ages, beginning
- 8 with three and above."
- 9 Did you ever determine that that was an
- 10 inaccurate statement?
- MR. WACHTELL: What does that have to do
- 12 with jurisdiction over Loews in Florida? Would you
- 13 please enlighten me.
- MR. MAHER: This is a Loews Corporation
- 15 proxy report.
- MR. WACHTELL: Yes. There is a
- 17 stockholder proposal, as the witness has testified.
- 18 There is a board recommendation against it. And I
- 19 don't understand what that has to do with the
- 20 accuracy of a statement by some shareholder as to
- 21 whether Harley-Davidson does or does not license its
- 22 toys to a given number of manufacturers. What does
- 23 that have to do with jurisdiction over Loews in
- 24 Florida?
- MR. MAHER: It has to do with the

```
1 A. Tisch
```

- 2 chairman of Loews Corporation directing that the CEO
- 3 of Lorillard follow up on these particular issues.
- 4 A You know, I don't want to characterize it
- 5 as he walked up to me and said, Andrew, you handle
- 6 this. He did not do that. He --
- 7 Q You assumed that, though?
- 8 A I assumed that because I was the CEO of
- 9 Lorillard and because it was an issue that was
- 10 specifically related to a Lorillard product, that
- 11 this was something that I should look into further.
- 12 I will -- let me further say that one of
- 13 our other -- one of Loews's other subsidiaries is a
- 14 licensee of Harley-Davidson products. And I did not
- 15 feel that it was directed at that other subsidiary
- 16 as opposed to Lorillard.
- 17 Q Which subsidiary is that?
- 18 A That's Bulova.
- 19 Q They do a Harley-Davidson watch or
- 20 something?
- 21 A Harley-Davidson watches and clocks.
- 22 Q Still do it?
- 23 A Still do it.
- Q Getting back to the original question.
- 25 As I understood it, Dr. Slade stood up, said,

- 2 Harley-Davidson does this; Laurence Tisch was
- 3 surprised and said, we did not know that, and we'll
- 4 look into it?
- 5 A This is to the best of my recollection.
- 6 I'm characterizing it, not reporting directly this
- 7 is absolutely what he said.
- 8 MR. WACHTELL: But what Dr. Slade --
- 9 Q But generally that's what happened?
- 10 A My assumption based on my recollection is
- 11 he, like I, did not know that Harley-Davidson had
- 12 licensed its name to a toy manufacturer.
- MR. WACHTELL: Michael, no one has said
- 14 that Dr. Slade got up at a meeting prior to 1996 and
- 15 said all of the things that you are now directing
- 16 the witness's attention to in the 1996 shareholder
- 17 proposal, which may or may not be by Dr. Slade.
- 18 Q Did you ever make a determination that
- 19 Harley-Davidson brand bicycles had been advertised
- 20 on television?
- 21 MR. WACHTELL: What does that have to do
- 22 with jurisdiction over Loews in Florida? I will let
- 23 him answer. I am not going to let this go on much
- 24 longer because I think this is a travesty.
- 25 A Did I? No.

```
1
                          A. Tisch
 2
               Do you want me to go through -- I'll go
     through all of them. But did you specifically
 3
     follow up on any of the allegations of the
 5
    resolution?
 6
               MR. WACHTELL: Asked and answered.
               I've already answered that.
 7
 8
               MR. WACHTELL: By the time this
 9
    resolution was proposed they had made the decision,
     as the resolution itself reflects, to get out of the
10
    brand. So your questions are internally mutually
11
     exclusive. They contradict themselves.
12
               MR. MAHER: You're done?
13
14
                MR. WACHTELL: Yes. I think -- you know,
     you're putting the burden on me because you are
15
     asking confused and mutually inconsistent questions
16
     that are misstating the record, and then you look at
17
    me as if I shouldn't be making objections.
18
19
                Mike, if you ask proper questions we
     really can get along very smoothly and I don't have
20
21
     to say a word. But I think maybe you're purposely
22
     asking questions that are incapable of being
    responded to in order to provoke me into objecting.
23
```

Yes, I'm done.

MR. MAHER: Are you instructing him not

24

```
1
                        A. Tisch
   to answer the question?
3
              MR. WACHTELL: No, I didn't do that.
4
              MR. MAHER: Okay.
              MR. WACHTELL: You would love me to.
5
6
   BY MR. MAHER:
7
         Q As it relates to the 1994 annual report,
   particularly the paragraph that we referred to,
9
```

- "Lorillard continues to support and strictly adhere
- to voluntary, multifaceted, industry programs to 10
- discourage smoking by people under the legal age," 11
- do you recall the paragraph we talked about? 12
- Right. Yes. 13 Α
- 14 Q Does that continue to be the position or
- policy or statement of Lorillard? 15
- 16 MR. WACHTELL: You asked that question
- this morning. I will let him answer it again. 17
- A I believe it does. 18
- 19 That position hasn't changed?
- 20 Α I don't believe that that position has
- 21 changed.
- Q And Loews has not changed its position as 22
- it represented in the 1994 annual report? 23
- MR. WACHTELL: Object to the form of the 24
- 25 question.

```
1
                         A. Tisch
 2
               MR. LONG: Position on what?
               MR. WACHTELL: I think that is highly
 3
    misleading.
 4
 5
               MR. LONG: Position on what?
               MR. MAHER: The statements that were made
 6
     in their annual report.
 7
          A Loews has not changed the way that it
 9
    reports its chairman's letter, that it handles its
10
     chairman's letter, if that's the question.
          Q To your knowledge, has Loews's board or
11
    Loews Corporation backed off from that particular
12
     statement that is contained in the 1994 report?
13
14
               MR. WACHTELL: You know, Mike, there is a
    point that what you are doing really becomes so
15
16
    improper. This witness has told you, I am not
     telling you, this record will show this witness is
17
    telling you, that that was the statement by the
18
19
    Loews board as to a policy of Lorillard that the
    Loews board believed to be true.
20
21
               And now you keep on asking the questions
22
    trying to put in the witness --
```

MR. MAHER: Let me ask the witness --

MR. WACHTELL: Let me finish, please.

You continue asking questions trying to put in the

23

24

- 2 witness's mouth the concept that it is the Loews
- 3 policy. Now you know better. You have heard his
- 4 testimony. You are a very able and bright lawyer.
- 5 I think you should cut it out.
- 6 Q Is the statement that is contained, that
- 7 we have referred to, to your knowledge, has there
- 8 been any discussion that Loews does not support that
- 9 statement?
- 10 MR. WACHTELL: Object to the form of the
- 11 question for the reasons I just stated. If you can
- 12 answer -- if the premise in the question is contrary
- 13 to your testimony, do the best you can.
- 14 A There has been no discussion as to any
- 15 change in Loews's policy vis-a-vis support of the
- 16 statement.
- 17 Q Thank you.
- 18 Were you involved at all in the
- 19 decision-making process with reference to Lorillard
- 20 moving to North Carolina?
- 21 A Yes.
- Q When did those discussions begin?
- 23 A Let me -- I have to take off my Loews hat
- 24 and put on my Lorillard hat. Prior to 1995, prior
- 25 to June of '95, that idea was explored.

- 2 Q By whom?
- 3 A By me when I was the CEO of Lorillard.
- 4 Q Okay.
- 5 A And we looked at the feasibility at that
- 6 point, probably around '92, '93, of moving
- 7 Lorillard's headquarters from New York to
- 8 Greensboro. And it was decided, or I decided, that
- 9 I just as soon not move the company headquarters to
- 10 Greensboro.
- 11 When I left as CEO, among the things that
- 12 I told Dr. Spears was that we had looked at the
- 13 possibility prior to this of moving to Greensboro.
- 14 That he may want to reexplore that as a possibility.
- 16 Greensboro.
- 17 A We, meaning Lorillard, prior to 19 --
- 18 prior to my leaving Lorillard as CEO.
- 19 Q Was Spears involved in that discussion
- 20 initially?
- 21 A In 1995?
- Q Prior to that.
- 23 A I am sorry. Prior to 1995? No.
- Q Who was involved in it?
- 25 A I was involved in it. And I believe Al

- 2 Peterson, who is the CFO of Lorillard. And I
- 3 believe Ken Abrams, who at the time was vice
- 4 president of personnel at Loews Corporation, serving
- 5 in his capacity under the services agreement between
- 6 Loews and Lorillard, was involved in looking at the
- 7 human resources issues of accomplishing such a move.
- 8 Q How about Arthur Stevens?
- 9 A I do not believe that he was consulted.
- 10 Q From a standpoint of discussions about
- 11 the North Carolina move, did you ever have any
- 12 discussion with Laurence or Robert Tisch about it?
- 13 A Prior to the '9 -- prior to June of '95 I
- 14 believe I mentioned the possibility to Robert Tisch.
- 15 Q You never had any discussions with
- 16 Laurence Tisch about it?
- 17 A Not to my recollection.
- 18 Q What did you discuss with Robert Tisch
- 19 about it?
- 20 A I believe I told him that I was exploring
- 21 the possibility.
- Q What was his response?
- 23 A I don't remember, but he was kind of
- 24 lukewarm to the idea.
- 25 Q Any reason for him being lukewarm to it?

- 1 A. Tisch
- 2 A I think -- I'm not sure. You know,
- 3 again, I'm very vague on what the discussions were,
- 4 but I think he felt that moving that many people may
- 5 not make much sense in his mind. But it was in the
- 6 form of advice, not dictum.
- 7 Q How extensive were those conversations?
- 8 A Very limited.
- 9 Q How long?
- 10 A Minute, maybe two.
- 11 Q How many occasions?
- 12 A Probably one. I may have reported back
- 13 to him that we weren't -- we, Lorillard, were not
- 14 going to move.
- 15 Q At the time you initially reported to him
- 16 were you inclined to make the move?
- 17 A I was quite disinclined to make the move.
- 18 Q Okay. Whose --
- 19 A The overriding reason why companies move
- 20 is because it's where the CEO wants to be. And I
- 21 did not see myself living in Greensboro.
- Q How did it come up, if that is the
- 23 overriding reason?
- 24 A Well, if there was an overriding
- 25 financial imperative that would have made it very

- 2 lucrative to move to Greensboro, I may have
- 3 subjugated my New York chauvinism for that reason.
- 4 Q Let's assume that -- well, as it relates
- 5 to the move to North Carolina, are there going to be
- 6 real estate ownerships involved in that move?
- 7 MR. WACHTELL: Object to the form of the
- 8 question. I don't understand it.
- 9 Q Is Lorillard going to buy some real
- 10 estate to have its facility?
- 11 A Lorillard -- and I'm trying to remember
- 12 whether they will buy the real estate or take a
- 13 long-term lease on the land. But there will be a
- 14 Lorillard headquarters building in Greensboro, North
- 15 Carolina.
- 16 Q In the event that Lorillard would have to
- 17 borrow large sums of money, would you anticipate
- 18 that Loews would be willing to sign a guarantee for
- 19 Lorillard?
- 20 MR. WACHTELL: Object to the form of the
- 21 question. The question presumes large sums of
- 22 money, assumes -- you say willing -- presumes some
- 23 need.
- 24 THE WITNESS: May I answer the question?
- MR. WACHTELL: Yes, you can answer.

```
1 A. Tisch
```

- 2 A The cost of the move will be funded by
- 3 anywhere from two to three weeks' cash flow from
- 4 Lorillard.
- 5 So I think that that's a -- the question
- 6 is not relevant. As to whether Loews would have
- 7 to -- would have to be asked to co-sign anything is
- 8 not relevant. But Loews wouldn't sign it anyway.
- 9 Q Why not?
- 10 A Because Loews is -- Lorillard is a
- 11 separate subsidiary of Loews. Separate from Loews
- 12 Corporation.
- 13 Q So Loews Corporation would not in any
- 14 instance sign a guarantee for Lorillard or Lorillard
- 15 Tobacco?
- 16 A Using the history as the predictor of the
- 17 future, I would say that's a fair statement.
- 18 Q That is true of any other subsidiary?
- MR. WACHTELL: He didn't say that.
- 20 A I didn't say that.
- 21 MR. MAHER: You can just answer the
- 22 question directly, if you'd like.
- Q What is P-L-I-S-A, S.A., Plisa?
- 24 A Plisa?
- Q Plisa.

```
1 A. Tisch
```

- 2 A To the best of my recollection, Plisa is
- 3 the remainder company from Lorillard International.
- 4 The assets of which were sold to -- licensed to
- 5 British American Tobacco in, I believe it was, 1978.
- 6 Q Is that active at this point?
- 7 A No. I believe it is a company which has
- 8 cash assets, and that's it.
- 9 Q Did you have any direct supervision over
- 10 Plisa while you were CEO of Lorillard, Inc., or
- 11 Lorillard Tobacco?
- 12 A When you say "direct supervision," what
- 13 does that mean?
- 14 Q I mean, did you have -- was it under your
- 15 umbrella, was it under your control? Whatever.
- 16 A Was it under Lorillard?
- 17 Q Yes.
- 18 A Yes.
- 19 Q Yes.
- 20 A Yes.
- 21 Q Did you have -- did you really do
- 22 anything with it, though, is what I am kind of
- 23 getting at?
- 24 A There were a couple of instances where I
- 25 believe that I raised the question about possibly

```
1
                         A. Tisch
    funding some of our overseas Lorillard ventures that
    we were considering with funds from Plisa.
3
 4
          Q When was that?
5
              That would have been probably in '92 to
6
     '94.
7
               MR. WACHTELL: What does this --
8
          Q And what --
9
               MR. WACHTELL: What do these solely
10
    internal Lorillard considerations of possible
    activities overseas have to do with anything that
11
    has to do with jurisdiction over Loews in Florida?
12
             Who did you discuss it with?
13
         Q
14
               MR. WACHTELL: I will give you a little
    more latitude, and then I am going to direct him not
15
    to answer unless you get to something
16
    jurisdictional.
17
          Q Who did you discuss it with?
18
19
          A Al Peterson.
20
              Did you ever discuss it with any member
21
    of the Loews board?
          Α
22
              No.
          Q Did you ever present it to the Loews
23
```

24 board?

A No.

- 1 A. Tisch
- 2 Q Vegan Development Corporation, what is
- 3 that?
- 4 A Vegan Development Corporation is a
- 5 subsidiary of Lorillard.
- 6 Q What does it do?
- 7 MR. WACHTELL: Lorillard, Inc., I think.
- 8 THE WITNESS: It is a subsidiary of
- 9 Lorillard, Inc., to be more precise.
- 10 It owns and operates real estate in the
- 11 State of Nevada.
- 12 Q What type of real estate?
- 13 A It owns one office building and is in
- 14 negotiations to buy a second office building. It is
- 15 also the holder of a note from Lorillard Tobacco
- 16 Company to Lorillard, Inc.
- 17 Q Who are the officers of that corporation?
- 18 A The chairman is a woman named Christina
- 19 Roush who is a native of Las Vegas. The directors
- 20 are --
- 21 MR. WACHTELL: I think the question was
- 22 just officers.
- 23 A Officers? Beyond that, I'm not sure who
- 24 the specific officers are.
- 25 Q Are you on the board of directors of that

1 A. Tisch 2 corporation? 3 A Yes. Q Any other members of the Loews board that are on that board? 6 A No. 7 Q Other than what you have described, any other activities of that company? 9 A No. 10 Q How about Carolina Cigarette, Incorporated -- Cigarette Company, Incorporated? 11 12 Carolina Cigarette Company is a company that Lorillard established in 1990 or '91 to handle 13 14 possible international expansion of some of our brands. 15 16 Q What is the present status of that company? 17 A The --18 19 MR. WACHTELL: Objected to as having nothing to do with jurisdiction, and objected to on 20 21 being post-complaint. 22 You may answer.

The marketing efforts undertaken under

Carolina Cigarette Company are being wound down.

Q Lorillard Tobacco of Colombia, S.A.?

23

24

```
1
                        A. Tisch
2
        A I have no idea.
3
          Q New-Broad Company?
 4
          A I don't remember whether that's a sales
    promotion, item purchasing company or not. It may
5
6
    be.
7
          Q L. Distributing Company?
             I believe that L. Distributing handles
8
9
    either sales promotion or media for Lorillard.
10
          Q One Park Media Services, Inc.?
          A That would be the media company. Sales
11
12
    distributing would probably be the promotional
13
    services.
14
          Q Are you on the board of -- I think you
    said you were on the board of Carolina Cigarette?
15
16
              MR. WACHTELL: No.
         Q Or not?
17
          A No, I didn't say that.
18
19
          Q Are you on it or not?
              I am not on the board.
20
          Α
21
          0
              Okay. Are you an officer?
          Α
              No.
22
```

Q Lorillard Tobacco of Colombia?

23

24

25

A No.

Q New-Broad?

```
A. Tisch
    A No.
    Q L. Distributing?
        A No.
        Q One Park Media Services?
5
            No.
6
         Α
7
         Q Okay. Of those companies, do you know of
   any member of the Loews board that is a member of
9 any of those boards?
10 A I do not.
11
            (Pause.)
12
         Q Are you currently paid anything by
13 Lorillard Tobacco or Lorillard, Inc.?
14
        A No.
        Q When was the last payment or compensation
15
16 that you received from Lorillard, Inc. or Lorillard
17 Tobacco?
18
       A Probably two weeks after my
19
   resignation.
        Q Do you sit on the board of Lorillard
20
    Tobacco or Lorillard Inc. at the present time?
22
        A No.
23
         Q Do you attend any of their board
24 meetings?
25 A No.
```

```
A. Tisch
         Q When was the last board meeting of
    Lorillard, Inc. or Lorillard Tobacco that you have
3
    attended?
         A Sometime before my resignation.
5
          Q In your present capacity do you have any
    discussions with persons who sit on the board of
8
   CTR?
9
              MR. WACHTELL: Could I have the question,
10 please.
              (Question read.)
11
12
         A I don't know.
         Q You don't know who is on the board?
13
14
         A
             I don't know who is on the board.
          Q Okay. How about Arthur Stevenson --
15
16
    Stevens, do you have exchanges with him?
         A Yes.
17
          Q Do you have any discussions with him
18
19
    about CTR?
             No.
20
         A
21
             Do you have any discussions with him
    about Tobacco Institute?
22
23
         A Nothing outside of pure gossip.
```

MR. WACHTELL: What is the question?

Q Dr. Spears?

24

```
1 A. Tisch
```

- 2 Q Do you have any discussions with him
- about CTR or the Tobacco Institute?
- 4 A It would be the same answer.
- 5 Q Do you know whether or not there are
- 6 still contributions to CTR by Lorillard, Inc. or
- 7 Lorillard Tobacco?
- 8 MR. WACHTELL: You asked that this
- 9 morning. I directed him not to answer this morning
- 10 as the quantum of contributions. Now your question
- 11 is even more objectionable because you are putting
- 12 in at the present time, which is long after the
- 13 filing of the complaint.
- I direct him not to answer.
- 15 (Pause.)
- MR. WACHTELL: One second. Could we take
- 17 a break for a moment?
- MR. MAHER: Sure.
- MR. WACHTELL: Going off the record?
- THE VIDEOGRAPHER: Off the video record.
- 21 The time is 2:18 p.m.
- 22 (Recess taken.)
- THE VIDEOGRAPHER: We're back on the
- 24 video record. The time is 2:19 p.m.
- 25 BY MR. MAHER:

```
1 A. Tisch
```

- 2 Q At any time before you became CEO in 1989
- of Lorillard Tobacco or Lorillard, Inc. did you work
- 4 for Lorillard?
- 5 A Yes.
- 6 Q When?
- 7 A September of '71 to, I believe it was,
- 8 August of '75.
- 9 Q And what was the nature of your position?
- 10 A I ended up as a brand manager. I started
- 11 as a trainee, and spent four years in various
- 12 capacities there.
- 13 Q Has that been the extent of your
- 14 experience in the tobacco business --
- MR. WACHTELL: Before --
- 16 Q -- before becoming CEO?
- 17 A Yes.
- 18 Q Do you discuss in your capacity as chair
- 19 of the management committee Lorillard with John and
- 20 James Tisch?
- 21 A Only insofar as when we do have
- 22 management committee meetings we talk about what's
- 23 happening in each one of our companies.
- Q Have you ever had discussions with them
- 25 about the divesting of Lorillard?

```
1 A. Tisch
```

- 2 A Not as part of the -- I am sorry. We
- 3 have had discussions as part of the management
- 4 committee, and Jim Tisch and I have had such
- 5 discussions informally.
- 6 Q When?
- 7 A Ongoing.
- 8 Q Did you have, prior to your leaving as
- 9 CEO of Lorillard Inc., and Lorillard Tobacco,
- 10 discussions with James Tisch, John Tisch, Laurence
- 11 Tisch or Preston Robert Tisch about the divesting of
- 12 Lorillard --
- 13 A Yes.
- 14 Q -- from Loews Corporation?
- 15 Over what period of time?
- 16 A Ongoing. Periodically we'd look at
- 17 market opportunities and see whether -- what, if
- 18 any, opportunities there were to divest all or part
- 19 of the company.
- 20 Q Were those discussions held in the early
- 21 nineties?
- 22 A Like I said, they were ongoing. There
- 23 were a couple -- there was an inquiry at one point
- 24 by B.A.T. about possible acquisition of Lorillard.
- 25 We held several meetings. We held two meetings with

- 2 the B.A.T. people.
- 3 MS. DOMINITZ: Excuse me. Could I ask
- 4 which B.A.T.? Are you talking about British
- 5 American Tobacco or B.A.T., the initials?
- 6 THE WITNESS: B.A.T., British American
- 7 Tobacco.
- 8 MS. DOMINITZ: Thank you.
- 9 THE WITNESS: Yes.
- 10 Q How far along did those discussions get?
- 11 A Not very.
- 12 Q When was that -- when were those
- 13 discussions?
- 14 A '93 or '94. Prior to the B.A.T.
- 15 acquisition of American brands.
- 16 Q In the discussions that you had with
- 17 Laurence Tisch and/or Preston Robert Tisch
- 18 concerning divesting the company did you discuss
- 19 legislation and litigation as some stimulus for
- 20 divesting of Lorillard?
- MR. WACHTELL: Object to the form.
- 22 A Not as a stimulus. More as a deterrent.
- Q A deterrent to divest?
- 24 A To certain types of divestitures.
- 25 Q Explain that for me. I don't follow.

- 1 A. Tisch
- 2 A Certain issues relating to litigation and
- 3 future litigation, and what type of disclosures
- 4 would have to be made in statements.
- 5 Q To the people that you are presenting to?
- 6 A Yes, exactly.
- 7 Q What was the reaction of Laurence Tisch
- 8 or Preston Robert Tisch to the idea of divestiture?
- 9 A Ultimately, their decision was that --
- 10 has been that it's not opportune to divest of any or
- 11 all of the company to date.
- 12 Q Did you ever prior to your leaving as CEO
- 13 recommend to them that they -- that Lorillard, Inc.
- 14 should be divested?
- MR. WACHTELL: I have been sitting here
- 16 listening to all of this and it is all very, very
- 17 fascinating and it is all very, very irrelevant.
- 18 Any consideration as to divesting Lorillard in
- 19 whole or part has zip to do with the question of
- 20 Loews being subject to jurisdiction in Florida,
- 21 unless you can show me otherwise. I am not going to
- 22 make it go -- I will let him answer this question,
- 23 but if you're planning to continue on this line I am
- 24 going to direct him not to answer because I really
- 25 want to get out of here. And I think this is an

1 A. Tisch 2 imposition. 3 A Would you repeat the question. 4 MR. MAHER: Read it back, please. (Question read.) 5 6 It was not in the form of a 7 recommendation. In the form of an exploration. 8 (Pause.) 9 MR. MAHER: That's all I have. MR. WACHTELL: I have two questions. 10 11 EXAMINATION 12 BY MR. WACHTELL: Would you tell us your education. 13 14 Let's see. I have got a master's -- I'm sorry -- a bachelor of science degree in 1971 from 15 16 Cornell University. And an MBA in 1977 from the Harvard University Graduate School of Business 17 18 Administration.

- 19 Q In 1955 to 1959 when you testified you
- 20 lived in Florida how old were you?
- 21 A Ages six through nine. Six through 10.
- 22 Six through nine. Yes.
- MR. WACHTELL: No further questions.
- MR. MAHER: No questions.
- THE WITNESS: Thank you.

1	A. Tisch
2	THE VIDEOGRAPHER: At this time we are
3	going off the video record. Today's date is August
4	7, 1996. It is 2:28 p.m. We are off the video
5	record.
6	(Time noted: 2:28 p.m.)
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

1			
2	I	N D E X	
3			
4	WITNESS	EXAMINED BY	PAGE
5	Andrew H. Tisch	Mr. Maher Mr. Wachtell	6 163
6		MI. Wachtell	103
7			
8	DIRECTIONS	S NOT TO ANSWER	
9	PAGE	LINE	
10	33	12	
11	39	20	
12	60	14	
13	61	10	
14	62	8	
15	66	13	
16	72	13	
17	91	6	
18	95	8	
19	95	13	
20	158	8	
21			
22			
23			
24			

1	
2	ACKNOWLEDGMENT
3	
4	STATE OF NEW YORK:
5	COUNTY OF NEW YORK:
б	
7	I, ANDREW H. TISCH, hereby certify that I
8	have read the transcript of my testimony taken under
9	oath on the 7th day of August 1996, that the
10	transcript is a true, complete and correct record of
11	what was asked, answered, and said during the
12	deposition, and that the answers on the record as
13	given by me are true and correct.
14	
15	
16	
17	ANDREW H. TISCH
18	
19	
20	Signed and subscribed to before me
21	this day of
22	
23	
24	Notary Public
25	

```
1
                      CERTIFICATE
 3
     STATE OF NEW YORK )
 4
                         : ss.:
    COUNTY OF NEW YORK )
 5
 6
                 I, COLETTE CANTONI, a Registered
 7
    Professional Reporter and a Notary Public within and
     for the State of New York, do hereby certify that
 9
    the foregoing deposition of ANDREW H. TISCH was
10
    taken before me on the 7th day of August 1996.
                That the said witness was duly sworn
11
12
    before the commencement of his testimony; that the
     said testimony was taken stenographically by me and
13
14
    then transcribed.
                 I am not related by blood or marriage to
15
16
    any of the said parties nor interested directly or
     indirectly in the matter in controversy; nor am I in
17
    the employ of any of the counsel.
18
19
                IN WITNESS WHEREOF, I have hereunto set
    my hand this 7th day of August 1996.
20
21
22
23
24
25
                                 COLETTE CANTONI
```